



Coast to Capital Local Industrial Strategy Programme

Project Initiation Document – Gatwick 360° Priorities

Purpose

This Project Initiation Document will be used by the Programme Manager to set the overall scope and purpose of the Coast to Capital Local Industrial Strategy programme. It also sets the context for each of the individual priority work streams to scope their own project with the oversight of the Programme Group.

The PID will be used to monitor progress against the actions set out in *Gatwick 360°*, as well as any further commitments set out as part of the LIS negotiation. Variations from agreed scopes at a later date will need to be reviewed and approved by the Programme Group.

Scope

Coast to Capital's Strategic Economic Plan, *Gatwick 360°*, identifies the importance of digital connectivity in improving the productivity of our economy through the Priority to Improve Digital Connectivity. It sets out an ambition to prioritise investment in a new standard of full fibre broadband connectivity between our economic hubs, to make us the first area of the UK with full 21st century fibre infrastructure through the LIS negotiations.

This project falls into two categories:

- digital infrastructure
- digital application (leveraging the economic and social value)

A considerable amount of work has been done previously in bringing together those partners active in developing digital strategies and laying fibre in their areas. This culminated in the submission of an EOI for Wave 3 LFFN as set out below. This project will use those relationships to develop this work.

This project aims to deliver on the following actions from those set out for delivery between 2018 and 2020:

Coordinate an ambitious bid for the Wave 3 Local Full Fibre Network Challenge Fund working in partnership with Local Authorities and neighbouring Local Enterprise Partnerships where appropriate.

This bid was unsuccessful because it was overly ambitious for the funding available, it planned to use the Brighton Mainline to deliver the bulk of the fibre and it wasn't clear to DCMS how the various elements linked together and what economic outcomes they would bring.

We will use this project to explore how we can deliver the ambition of the Wave 3 bid and more.

The Wave 3 bid had a geographic split that fits well into the four place-based product areas mandated by the Board.

Establish a 5G fibre ring around Brighton & Hove to extend the reach of the existing 5G test bed.

Brighton and Hove City Council and its partners have developed plans for this fibre ring.

We are launching an LGF call later this year which may be a potential funding opportunity for this project.

Work with mobile providers to ensure they identify 'not-spots' and to prioritise full coverage.

Not in scope for the LIS negotiation. We will action this as a separate project.

Support the development of the Brighton main line as a digital railway.

Network Rail released a Prior Information Notice (PIN) on 16 April to seek information from designers and builders of telecoms networks to further inform network rail of the feasibility and viability of the implementation of a telecoms solution to deliver uninterrupted high-speed cellular internet and mobile reception both from London Bridge and Victoria to Brighton via East Croydon including the capability to use data connectivity to the train to improve train Wi-Fi services. It is planned that this project will be of no cost to the tax payer. We are in discussion with NR regarding this planned scheme to offer leadership, support and to ensure that it offers full economic benefit to the Coast to Capital area.

It is likely that this project will fit into category two of the 'project' categories – major public/private investment

The BML is also identified by NR as a priority for a digital railway route.

We have a meeting with BAI, the interested telecoms provider, on 20 May.

Project Team

Identify members of the project team. Identify frequency/dates of project team meetings

Name	Role	Responsibilities	Meetings
Phil Jones	Board Sponsor	Providing overall strategic steer Chairing project team meetings	Monthly meetings with the Project Team and ad hoc meetings with the Project Lead
Kirsten Trussell	Project Lead	SMT Lead Responsible for the oversight of the overall project	Monthly meetings with the Project Team Ad hoc catch up meetings with the Board Sponsor

			Fortnightly catch up meetings with the Project Manager
Matthew Heath	Project Manager	Responsible for the delivery and monitoring of progress of the project	Monthly meetings with the Project Team Fortnightly catch up meetings with the Project Lead
Sarah Bazen – West Sussex County Council Graham Cook – Surrey County Council Marion Cugnet – Croydon Council Max Woodford – Brighton & Hove City Council (Representing Greater Brighton) Simon Bland – Reigate and Bansted Borough Council (Representing East Surrey)	Strategic and subject matter experts	Expert and strategic support and guidance	Monthly meetings with the Project Team

Stakeholder engagement

We have been working with Local Authorities, universities, Network Rail, DCMS and telecoms providers since 2018 in developing the work around full fibre. This project continues that engagement.

We will develop a stakeholder engagement plan at the 1st meeting in May.

Any early findings from the research will be incorporated into the July Big Debate.