

Coast to Capital Local Industrial Strategy Programme

Project Initiation Document – Gatwick 360° Priorities

Purpose

This Project Initiation Document will be used by the Programme Manager to set the overall scope and purpose of the Coast to Capital Local Industrial Strategy programme. It also sets the context for each of the individual priority work streams to scope their own project with the oversight of the Programme Group.

The PID will be used to monitor progress against the actions set out in *Gatwick 360°*, as well as any further commitments set out as part of the LIS negotiation. Variations from agreed scopes at a later date will need to be reviewed and approved by the Programme Group.

Scope

Coast to Capital's Strategic Economic Plan, *Gatwick 360°*, identifies the importance of ensuring sustainable growth across all and any plans to improve the productivity of our economy. This is set out in Priority 3, Invest in sustainable growth, which states as its ambition for the LIS negotiations that we will be the partner of choice for investment in environmental capital, supporting delivery of the 25 Year Environment Plan. We will also prioritise development of regional strategies for energy, waste, water and low emission vehicles so that ours is a truly sustainable economy.

Whilst there are naturally elements of this work that will have a rural focus, the project will have a reach and impact across all of the four product areas. It will explore how we can build environmental sustainability into the growth of the area. It links explicitly to our work on creating prosperous urban centres, the development of our business infrastructure and the growth Gatwick and the surrounding area.

There are links to the discussions around the unique strengths and opportunities of our rural areas, such as changing land use and the services that natural capital can provide, such as forests. However, the development of the rural product is likely to be more around the economic opportunity and this priority will focus on the importance of sustainable growth and the resilience and future proofing that this will bring.

This project aims to deliver on the following actions from those set out for delivery between 2018 and 2020:

Identify the areas which will benefit most from environmental investment in order to support economic growth.

The Surrey and Sussex Local Nature Partnerships have begun mapping natural capital and developing investment plans. We have begun to explore the potential for a natural capital investment pilot across Coast to Capital, EM3 and SE LEP areas in partnership with the LNPs and Natural England.

We are in conversation with Surrey and Sussex LNPs to explore a way forward for Coast to Capital with a view to expanding this work in the future.

Further research may be necessary to take this forward.

Be an active partner to Government in the development of the 25 Year Environment Plan and to promote the importance of natural capital in our area.

The above action will play a key role in making this happen. It is also important to engage with Defra and Natural England on all aspects of this priority as a part of the LIS negotiations. It may be appropriate to follow up on the conversations we had with Defra following the launch of Gatwick 360 when we have moved the project forward over the next couple of months.

Finalise the Energy South2East strategy (Coast to Capital, Enterprise M3 and South East Local Enterprise Partnership) and continue supporting the development of the Greater South East Local Energy Hub.

Implement the recommendations from the Energy South2East strategy (2020-2020)

The Energy South2East strategy was launched in March work is underway via the Energy Hub and the three LEPs to ensure the correct governance and operational capacity is in place to ensure continued combined working.

We have a clear pipeline of projects that will begin to address the ambition and targets set out in the strategy and the Hub, tri-LEP partnership and individual LEPs are each exploring how funding might be sourced to begin delivery of those projects.

Investigate what is needed to create a regulated market place for investment in natural assets and services.

This links to the first action around natural capital and is a part of our conversation with the LNPs.

Bring together local authorities, utility providers and neighbouring Local Enterprise Partnerships to identify potential for development standards for water and waste use and management.

Water – we have begun conversations with Water Resources South East whose remit is to link together each of the water companies in the region and to develop an affordable, sustainable and resilient regional approach to water resource management – one that delivers for customers, society and the environment. They are keen to link with all LEPs within the WRSE geography to explore the impact of economic growth on water resources and to the opportunity to work together on solutions.

There is potential to drive forward this work through the Southern LEP grouping. Coast to Capital is the first LEP that they have spoken to as a result of conversations with Southern Water and the National Farmers Union. WRSE has established an advisory board that they are keen for a LEP to join – I would like that to be Coast to Capital. Next step is raise this at the Southern LEPs meeting on 30 April and to follow up with WRSE.

Waste – there are three potential elements that this project could focus on:

- 1) The consideration of how waste is used and managed for all new developments (Coast to Capital wide and possibly across some or all of Southern LEPs)
- 2) The consideration of how waste is used and managed in existing businesses (links to energy strategy, Coast to Capital wide, possibly across some or all of Southern LEPs)

- 3) The concept of the circular economy and its potential for economic growth (Greater Brighton is exploring the concept of a circular economy - London and Brighton rank top in terms of Circular Economy activity already – I recommend this element focus on Greater Brighton only)

These need to be explored with the SRO and wider partners and experts consulted to take this work forward.

There is potential to explore the delivery of some or all of the Priority 3 work across the wider Southern LEP area. We are the biggest consumers of resources, have the greatest demand for housing and will consequently be putting the greatest pressure on the environment.

Project Team

Identify members of the project team. Identify frequency/dates of project team meetings

Name	Role	Responsibilities	Meetings
Jonathan Sharrock	SRO	Providing overall strategic steer	Ad hoc meetings will be scheduled when necessary
Kirsten Trussell	Project Lead (SMT or other)	Responsible for the oversight of the overall project	Ad hoc meetings will be scheduled when necessary
Vacant	Project Manager		
N/A	Project Support		
Local Nature Partnerships	Other project team members (inc. subject matter experts)		

Stakeholder engagement

We have been engaging with the LNPs which are wide ranging and reaching partnerships, WRSE, Southern Water and circular economy experts.

LAs

Water companies

Experts

LNPs

Developers