

Coast to Capital



**Bold Decisions.
Best in Class.
Brilliant Future.**

Delivery Plan 2021/2022



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Summary

This Delivery Plan sets out our action plan for the year ahead to help support the economy to grow and adapt.

COVID-19 and the associated lockdowns have had a profound impact on the regional economy. In comparison with the overall UK economy (which declined by [9.9% in 2020]¹), the region has performed significantly worse with an estimated contraction approaching [17%]². Before COVID-19, about 10% of the economy came from Gatwick, and around 10% of our workforce commuted to London.

As we look towards recovery, structural change is inevitable, and we have no time to spare in getting to grips with the opportunities and ongoing challenges that we face. We are refocusing Coast to Capital on new priorities needed to improve the business environment of the region, which is an evolution of our work in recent years.

This approach marks the beginnings of a departure from our publicly funded business model. We aim to achieve this through the development of effective regional and local project delivery functions, and deepening relationships with businesses in the region. This will diversify our income in a way which reflects our values.

We are evolving into an organisation which can cost and charge for the services that it provides, working with customers across the public and private sectors. We will be developing this commercial model further over the course of the year, taking close account of the findings of the LEP review.

This advancement reflects our organisational DNA. We are uniquely placed as a partnership-based organisation, working closely with businesses, local authorities, universities, the FE sector, voluntary & community sector and MPs.

We are committed to harnessing this new responsibility and position of influence by providing leadership to the regional economy in the year ahead.

¹ Source: Office for National Statistics - GDP monthly estimate – 2021

² Source: Coast to Capital COVID-19 Economic Impact Assessment – 2021

Strategic Objectives for 2021 /22

Working with partners

- A minimum of six briefing meetings a year with local authority leaders to share information and maintain alignment with political priorities.
- Quarterly briefing meetings with MPs as well as case by case involvement in priority constituency issues, to ensure alignment with political priorities.
- Transparency to local businesses on our work, through high quality AGM, yearly forum with business representative organisations and ongoing work on specific issues to ensure alignment of our work.

Business engagement

- Establish strategic partnerships with major employers and priority business sectors in the region, agreeing areas of future joint work and potential for future Regional Projects.
- Produce an SME business manifesto for the region reflecting engagement with small, medium and scaling businesses – identifying issues to form the basis of future Regional Projects.
- Ensure adoption of an EDI-based business engagement approach across *Catalyst South* using innovative data platforms to target support to key business segments.

Project delivery

- Develop a portfolio and pipeline of Regional Projects and draw additional funding into the region to support them. A minimum of six projects developed and identified for funding this year.
- Develop an effective proof of concept for Local projects support local authorities in their statutory role.
- Full delivery of our contracted outcomes with Government funded by the Local Growth Fund and Getting Building Fund.
- Review the investment priorities of the Growing Places Fund, to ensure full alignment with strategic goals and a good return on capital under management.

Skills, labour markets and innovation

- Delivery of work programme in *Skills 360* strategy including implementation of sector skills plans on construction, digital and other sectors.
- Delivery of high-quality careers advice and support to schools and colleges across the region, including development of options for further careers hubs including in coastal towns.
- Identify priorities for improvement in regional innovation environment including collaboration across FE and HE through development of regional Institute of Technology.

Budget and corporate priorities

- Development and implementation of revenue strategy to replace or significantly reduce reliance on local authority grant support from 22/23.
- Develop of a strategic approach to distribution of future surplus revenue, in line with clear social and community goals for the region.
- Full compliance with an evolving national assurance framework for LEPs including full compliance with the outcomes of the LEP review.
- High quality governance of our business in line with our assurance framework, to ensure transparent delivery of objectives.

Working with our partners in Surrey, West Sussex and Brighton & Hove

The Coast to Capital area does not fit the regional template. Rather than a single identifiable city region, it is a network of functional economic hubs surrounding Gatwick airport, which remains the most important economic asset in the area.

The economies of Greater Brighton, West Sussex and East Surrey each have their own distinct sense of identity, offering a powerful draw for businesses, entrepreneurs and visitors from London, across the UK and the rest of the world.

Our private sector-led Board brings together business leaders representing the sectors and companies which operate successfully across the region, alongside local authority leaders and representatives of the Higher and Further Education sectors.

Political objectives for economic growth have been scaled up over the last year. We strongly welcome the economic strategies published by West Sussex County Council³, Surrey County Council⁴ and the Greater Brighton Economic Board⁵ and are committed to doing all that we can to support their delivery.

We have built excellent relationships with local authorities over the course of ten years. Our engagement has deepened further during COVID-19, where remote

³ [West Sussex County Council Economy Reset Plan](#)

⁴ [Surrey County Council Economic Plan](#)

⁵ [Greater Brighton Economic Board Plan](#)

working has enabled us to meet more frequently with Leaders. We are entirely politically neutral, and we engage constructively and openly on economic issues of all kinds. Five of our local authority Leaders are full members of the Board and are active in our sub-committees, ensuring strong democratic challenge of our work.

We work closely with the large number of Chambers, BIDs, business representative groups and interest groups in the region including the Gatwick Diamond Initiative, Brighton and Hove Economic Partnership, Coastal West Sussex Partnership and Rural West Sussex. This allows us to promote a good understanding of our work and liaise directly with the largest number of small businesses and entrepreneurs.

We continue to work closely with MPs, including on local projects and issues of concern as well as wider themes and priorities. Regular briefings of MPs have been introduced during COVID-19 and will be stepped up in the year ahead.

A high quality organisation

Coast to Capital is committed to the highest standards in governance, transparency and accountability. We endeavour to go over and above what is required by Government.

We believe we are a leading LEP in this area. Our actions are informed by our strong corporate values:

Ambitious - We are a high performing, goal orientated team. We are committed to delivering value for the region and being a benchmark of quality for LEPs nationally.

Focused - We are driven by the desire to make a positive impact. Focused on strong leadership, collaboration, and strategic investment to improve the quality and economic performance of the region.

Champion - We are a champion for all businesses and communities in the region. Through working closely with the region's economic hubs and local authorities we can gain a deep understanding. Then we join the dots to secure investment for the region.

Diverse - The region is a diverse one, in every sense - geographically, economically, socially, demographically. We regard this as a major asset. When we bring people together and work inclusively to make the most of their potential, we achieve our best.

Trusted - We believe our reputation is forged by what we do, not what we say. Each strategic decision, each investment and every conversation provides an opportunity to build and strengthen trust.

Changing context to our work

The economic challenges of COVID-19 set a unique context to our work in the year ahead.

Coast to Capital's future investment priorities for the region were set out in our document *Stronger, Smarter, Greener* which was published in summer 2020. This built on our comprehensive Strategic Economic Plan, *Gatwick 360*, which was published in 2018. The priorities of this Delivery Plan are designed to deliver the Board's vision.

Government has set out its plans for the future of the UK economy in its document *Build Back Better*, published in March 2021. This sets a very clear map for public policy and national investment priorities to support regional growth.

Government is preparing a White Paper to support delivery of this agenda and, as part of that, will be reviewing the role of LEPs. This Delivery Plan, as well as the changing organisational structure of Coast to Capital, reflects our ambition to exemplify what an effective Local Enterprise Partnership looks like.

Coast to Capital is a founding member of the Catalyst South coalition of LEPs across the wider South East of England, which advocates for the issues facing this region as one of the drivers of the UK economy. A political focus on the North and Midlands means that this work has never been more important. In the year ahead, we will continue to prioritise this engagement and seek out partnerships with similar parts of the country such as the UK Innovation Corridor and Oxford-Cambridge Arc.

Catalyst South also leads on collaboration with the London LEAP to maximise partnership working with the city. Whilst the Catalyst South programme for the year is being finalised, we are proud to be leading on an early priority to identify and address issues faced by Airport towns across London and the South East which have been affected by COVID-19.

Reimagining a Local Enterprise Partnership

Our operating environment has been subject to several important policy changes. LEP's are no longer responsible for the decision-making and administration of regional investment funds, such as the new *Levelling Up* fund, and there is no immediate intention to develop a Local Industrial Strategy.

Our Board takes an ambitious and optimistic view of the region and is united in the belief that the right interventions can make the region a fantastic place to live, work and succeed. Our priority is to improve the economic fortunes of the area, and to deliver the strategic objectives set out in *Stronger, Smarter, Greener*.

We intend to give the Government a clear role-model for what a pro-active and effective LEP can do and inform any changes that they choose to make to the national template.

The rest of this Delivery Plan sets out our new priorities, along with clear objectives for what we aim to achieve this year.

Leading business engagement and support

The scale of the economic challenges facing the region requires a further step-change in our engagement with businesses, so that Coast to Capital maintains an unparalleled understanding of the challenges facing companies and communities in the area.

The region is fortunate to host many major businesses across a wide range of sectors, which bolster economic activity across the area. Creating the right environment for these businesses to thrive is key to our work. We will deepen our relationships with larger business and key sectors and identify opportunities for growth and access to a skilled workforce.

Nurturing the supply chains which serve these major businesses is key to economic growth. To achieve this, we will drive innovation by working with ambitious and scaling SMEs.

One of the strengths of the region is the diverse range of significant industrial sectors which are based here, many with significant potential for future growth. The diversity of these sectors reflects the depth of economic activity in the region: ranging from aviation to agriculture; advanced manufacturing to technology development; food production to tourism. In the year ahead, we will further prioritise our engagement with these sectors and help provide the support they need to deliver continued growth.

A further priority for the LEP is the promotion of Equality, Diversity and Inclusion (EDI) with opportunity for all within the regional business environment. Diversity is at the heart of our values as an organisation. To support economic recovery, a particular priority will be given to ensuring that people of all backgrounds are able to access work and contribute to the economy. We have already trialled a data-based approach to business support in 2020, which allowed us to prioritise women-owned and women-led businesses and we will be building on this in the year ahead by strengthening our connections with diverse business networks.

Engagement with small businesses is key to our success. Our relations with the FSB, the Institute of Directors, our networks of Chambers of Commerce, BIDs and local business groups are a priority, and we will continue to invest time and effort in this engagement in the year ahead.

A consistent theme in our discussions with partners is the challenging environment for small businesses to grow and scale due to a lack of business space, skills shortages and specialist support. We are delighted to have received Government funding for a third year of our acclaimed Peer Support network to support this part of the regional economy – targeting up to 110 leaders of growing regional businesses and providing impartial and expert mentoring support to help them grow.

Coast to Capital has provided direct support to entrepreneurs and small businesses in the region for 10 years through our Growth Hub service. In the year ahead, we will build on the successes of 2019-20, which was our most successful year ever in terms of the volume and depth of support offered to businesses during a difficult time. We are delighted to have increased core Growth Hub Government funding for

this work and will continue to develop and tailor our offer of support to the business community across the region.

Growth Hub outputs

Growth Hub BEIS Agreed KPIs

- 125 scale up or growth businesses provided with intensive support (up to 3 hours diagnostic, information, brokerage and growth relationship management)
- 62 diagnostic reviews or updates completed
- 1,100 business provided with light touch triage information and brokerage,
- 50% of businesses supported take up business support and implement at least one measure
- Achieve a customer satisfaction score of 80%
- 500 referrals made to national providers including DIT and Innovate UK
- Impact measures captured from 75 businesses
- Growth My Company used with 85% of growth businesses supported provided with intensive support and/or undertaken diagnostics.

Growth Hub Output Data

For the period April 2020 to March 2021, the Growth Hub team's achievements included:

- Growth Hub – provided business support services through a team of Account Managers to 10,967 businesses which resulted in 2,523 referrals with a take-up rate of 30%.
- Provided medium and high intensity support to 1,190 businesses
- Achieved a satisfaction rate of 89%
- Focussed on providing an inclusive service ensuring that women led business leaders were supported. The Coast to Capital Growth Hub became the first Growth Hub nationally to adopt the mnAI platform to assist with identifying women led businesses in the Coast to Capital area.
- Delivery of the Peer Network programme to 85 businesses with exceptional client satisfaction.

- Growth Grants – Integration of Coast to Capital Growth Grants within the Coast to Capital Growth Hub delivering £2,090,000 of grant funding to 60 businesses creating 220 jobs.
- Focussed engagement with key intermediaries and partners including:
 - High street banks and the British Business Bank
 - Chambers of Commerce and other key membership organisations,
 - KPMG
 - Local authority Economic Development
 - METALL (a manufacturers network)

Key Performance outcomes for the year based on the agreement at the beginning of the year of service

Indicator	Local KPIs (where set by the LEP)	Annual Total (1 April 2020 – 31 March 2021)	Cumulative Total (since launch of Growth Hub)
Number of businesses that have received 'light touch' triage, information and/or signposting support (excluding website traffic)		9,777	22,160
Number of individuals ⁶ that have received 'light touch' triage, information and/or signposting support (excluding website traffic)		9,777	22,160
Total number of unique visitors to Growth Hub website		18,612	68,315
Number of businesses receiving 'medium intensity' information, diagnostic and brokerage support		1,086	6,875
Combined turnover (amount £) of businesses receiving 'Medium intensity' information, diagnostic and brokerage support.		£359,760,107	
Combined employee numbers (FTE) of businesses receiving		18,759	

'Medium intensity' information, diagnostic and brokerage support.			
Number of businesses receiving 'high intensity' support e.g. account management / intensive support directly provided by the Hub or partner organisation		104	645
Combined turnover (amount £) of businesses receiving 'High intensity' support i.e. sustained support and using significant Growth Hub resource.		£89,304,504	
Combined employee numbers (FTE) of businesses receiving 'High intensity' support i.e. sustained support and using significant Growth Hub resource.		1,251	
Number of businesses receiving 'Medium' and 'High intensity' support that, have the opportunity, ambition and greatest potential to grow (including Scale-Ups)		303	1,184
Total number of individuals who been helped to start a business		1,572	6,907
Number of businesses referred to a mentoring programme (combined figure for 'Medium' and 'High' intensity interventions only)		175	618
Number of businesses referred to a skills or training programme (combined figure for 'Medium' and 'High' intensity interventions only)		357	616
Number of businesses referred to a finance and/or funding programme (combined figure for 'Medium' and 'High' intensity interventions only)		1,073	2,120
Number of businesses referred to an innovation and/or R&D		170	588

programme (combined figure for 'Medium' and 'High' intensity interventions only).			
Number of referrals to an export/import support programme (e.g. DIT) (combined figure for 'Medium' and 'High' intensity interventions only).		180	
£Private sector match secured (where linked to Growth Hub)		£2,090,413	

Key Performance outcomes based on supplementary funding

Indicator	Local KPIs/Targets as appropriate (where set by the LEP and if referenced in Condition 2 of S3)	Total (2020-21)
Number of new specialist/sectoral advisers or resources (or FTE equivalents) – add any supporting/explanatory text as necessary		0
Number of new account managers (or FTE equivalents) - add any supporting/explanatory text as necessary		1.6
Number of businesses engaged directly by the new specialist/sectoral advisory resources	120	389
Number of businesses new to the Growth Hub engaged directly as a result of new specialist/sectoral advisory resources		363
Number of additional/new events, webinars, etc, funded by supplementary grant, non -Covid-19 related		0
Number of additional/new events, webinars, etc, funded by supplementary grant Covid-19 related		0

The number of companies directly supported/assisted in Q1 & Q2 as result of additional Covid-19 funding		335
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Investment in the region

One of the major goals for any LEP in raising the profile and importance of its region is to attract additional capital investment, to boost economic capacity.

Coast to Capital has established significant credentials in this work in recent years, attracting and administering more than £300m of capital funding from Government to invest across a diverse portfolio. In the year ahead we will build on this experience to help the region respond successfully to changing political priorities.

This work is based on our significant efforts to build a comprehensive picture of the regional economy. This analysis is hugely valuable and underpins our work. We will maintain and further develop this knowledge to ensure its continued relevance and will use this to consider the development of additional services to partners and businesses.

Regional Projects

We are developing a significant new programme of support for the regional economy.

We are looking to support partners in the region in the development and advocacy of a portfolio of regional projects. Leading this work is a priority for the Board and the Executive team in the year ahead.

The regional projects have strong local support from businesses, political leaders and other players which we believe are relevant to Government's wider national and international objectives. Our goal is to achieve the profile and funding necessary to ensure delivery of these projects – through leadership, lobbying and development of effective coalitions with Government if necessary.

In many cases this will mean showing Government the innovation and successful delivery which comes from the area but does not always achieve the level of political attention that it deserves.

We are delighted that there has been significant interest from partners in developing Regional Projects, with more than 40 expressions of interest received from businesses, business representative organisations, education partners and public bodies.

We will develop a portfolio of projects and support the delivery of these in the year ahead. This includes the possibility of providing capital funding through unspent and recovered Local Growth Fund resources, subject to approval by the Accountable Body and in line with our Assurance Framework.

Delivery of existing contractual commitments

We will continue to monitor and report to Government on the performance of our existing investment portfolio, which includes more than 120 projects funded by the Local Growth Fund and Getting Building Fund.

In 2020, we celebrated major milestones of several flagship Local Growth Fund projects:

- The redevelopment of the Gatwick airport railway station, which received a £10 million Local Growth Fund investment, remained on track despite the COVID-19 pandemic
- A significant new regeneration scheme which will transform Worthing's Portland Road into a vibrant and inclusive space commenced with a Local Growth Fund allocation of £697,000
- A brand new, multi-million-pound STEM facility started welcoming students at Crawley College following a Local Growth Fund investment of £4.9 million

Meanwhile, work has begun on a new school of nursing at the University of Chichester which intends to develop hundreds of healthcare workers by 2025. The £1.2million Getting Building Fund allocation from Coast to Capital will not only help to boost the region's health and social care sector, identified as Sussex's highest-employing industry, but support the government's pledge to develop 50,000 more nurses in the NHS by 2025.

An important priority this year is to finalise delivery of our £19.2m Getting Building Fund by the end of this fiscal year.

This work is a high priority within our Delivery Plan to meet Government's expectations of us, and to demonstrate the region's capacity to deliver effective results from public investment.

We will continue to help delivery partners meet their agreed objectives and will collaborate closely on issues which arise from this. Our Investment Committee will continue to take a close interest in the delivery of agreed outcomes from these investments including, in some cases, intervening to help resolve issues and support delivery partners. Policies exist to recover unspent LGF funds, as a last resort and when it is mutually agreed that objectives are not going to be met. We will then be able to invest these recovered funds in projects which deliver wider regional priorities.

Local Growth Fund

Coast to Capital received a total of £275.5 million of Local Growth funding (LGF), and have successfully awarded the funding to 96 projects throughout the LEP area ranging from infrastructure, digital, skills and flood resilience. A full breakdown of each funding award, and the financial profile up to 2021 can be seen in Annex A – LGF Financial Schedule.

Our portfolio of projects will see the creation of up to 48,336,400 jobs/apprentices, 881,492sqm of new/refurbished floor space, and 13,234 new housing units by the

overall project completion for LGF. The full outputs and impacts for each project can be seen in our Investment Portfolio document in Annex B - LGF Portfolio, along with forecast outputs at project completion. Projects have up until March 2025 to fully deliver their expected outputs.

In addition to the key outputs coming forward, there are a few key milestones that have been achieved:

- Plus X Brighton – site fully opened in May 2020.
- Gatwick Railway Station – works commenced on site in May 2020.
- Haywards Heath College – re-opened its doors in September 2020.
- Horsham Enterprise Park – works started on site in 2020 after receiving planning permission.
- Brighton Royal Pavilion – the restoration and refurbishment of the Corn Exchange will reach completion in 21/22 financial year.
- Ricardo – The specialist facility and installation of machinery will be open in Autumn 2021.

Getting Building Fund

The government announced a £900 million Getting Building Fund (GBF) to deliver jobs, skills and infrastructure across the country. This investment is being targeted in areas facing the biggest economic challenges as a result of the pandemic. It is supporting the delivery of shovel-ready infrastructure projects, agreed with mayors and Local Enterprise Partnerships to boost economic growth, and fuel local recovery and job.

The objectives of the funding are to drive up economic growth, jobs, and supporting green recovery, whilst also fitting into one or more of the below key priorities set out by Government;

- Town and City centre modernisation through infrastructure investments
- Physical connectivity
- Improvements to human capital
- Innovation ecosystem including improvements to R+D facilities
- Digital connectivity particularly in more isolated areas.

Coast to Capital has been successfully allocated £19.2 million Getting Building Fund across 12 projects. A full list of these projects can be found at Annex C – GBF Financial Schedule.

Growing Places Fund

We continue delivering our successful Growing Places Fund, which is a revolving loan fund available to support scaling businesses who are finding it otherwise difficult to access funding.

In the year ahead we will be undertaking a review of the fund, to maximise the value that it is adding to the regional success.

Local Projects

We are also looking to support partners on their own work to support local economies, where we are asked and where we can be of help. We are trialling a proof of concept for how Coast to Capital can use its skills, knowledge, and expertise to do this, aimed primarily at supporting Local Authorities.

Skills, innovation, and labour markets

The expected evolution of the regional economy because of COVID-19 is likely to present a series of challenges to labour markets. We expect that the dominant issues will be the availability of skills in growing sectors, the need for higher level skills in all areas, and the need to support people who lose their jobs in declining sectors.

The Government has launched significant initiatives in the last year to help address the skills and labour market issues arising from the COVID-19 emergency, culminating in the recent Skills White Paper. Coast to Capital will lead the engagement of business, the education sector, the voluntary & community sector, and local authorities in developing an effective regional approach to skills development. We will do this through the broadening and deepening of our business-led **Skills Advisory Panel, Skills 360**, funded by the Department for Education. Our priority will be the delivery of our recent Skills strategy and Skills Action Plan, including the implementation of sector-specific skills plans.

We will also develop, for the first time, an assessment of the capacity of the region to drive innovation and to attract businesses which will thrive over coming years. We will work closely with universities, with FE colleges and major employers to identify areas where an innovation gap exists. Coast to Capital strongly supports the bid to develop an Institute of Technology for the region which would underpin this work.

We will continue to lead work on the quality and availability of careers advice to young people across the region. Using our long-term relationship with the Government's Careers and Enterprise Company, we will further improve our support to schools and colleges, helping young people whose learning has been particularly impacted by COVID-19 to get ready for the labour market. We will continue to deliver our careers hub in East Surrey and northern parts of West Sussex and will seek to create a further hub to address skills elsewhere in the region.

The way we work

We are committed to good governance, transparency, and accountability to ensure that our partners, stakeholders, and members of the public have confidence in the way that we conduct our business.

We have strong governance structures in place, and Government's recent assessment of our compliance with the requirements of the national assurance system confirmed that we are operating at the highest possible level.

Our Accountable Body supports our governance arrangements. Brighton and Hove City Council were appointed to provide Accountable Body services to the LEP in

March 2021, and we look forward to working closely with them on this over the coming years.

We are committed to operating in a professional and transparent way in everything that we do. We have created a new business-chaired Finance and Resources Committee to provide further scrutiny and support to the Chief Executive in the operation of the business.

Other changes in our assurance reflect the Board's desire to play a leading role in the promotion of Equality, Diversity and Inclusion in the regional economy. We will continue to prioritise these issues in the year ahead, both in the policies of the organisation and the work that we do. We are ambitious in this area and will continue to increase our focus on it.

Our budget and funding

The Board has agreed our indicative [balanced budget](#) for 2021/22.

This will be delivered in line with the long-standing principles by which the LEP operates:

- As a company limited by guarantee, we operate in line with the expectations of a limited company and our financial performance is assured by our independent auditors Kreston Reeves.
- The business operates with the aim of raising sufficient revenue to cover its costs, not to make profit.
- We work closely with our Accountable Body to ensure that what we do is fully consistent with the standards set out in the national LEP assurance framework. Brighton and Hove City Council are our Accountable Body.

The company's financial performance will be overseen by the new Finance and Resources Committee, whose terms of reference are set out in our Assurance Framework.

Like all LEPs, Coast to Capital is challenged by the inherent constraints of the existing LEP funding model. The structural costs of running our organisation, specifically the costs of our accountable body, of compliance with the LEP assurance framework, and of basic core costs for the organisation like accommodation, IT systems and insurance are now significantly greater than the £500,000 annual grant we receive from Government.

We have been fortunate to receive grant support from local authority partners, which have allowed us to operate a Strategy and Policy function over recent years as well as to deliver core services like a website, communications, and stakeholder engagement operations. We will be asking for a further contribution from them this year, at the same level as in 2020/21.

But we expect that this will be the final year in which we make such a request for funding from local taxpayers. Our new Delivery Plan includes the development of a

revenue strategy, to allow us to recoup the costs of delivering our services particularly the delivery of regional projects.

As we diversify our income sources, we will be developing a coherent policy on how the LEP might be able to distribute any future surplus income, through the identification of clear corporate, social, and environmental goals in the region. Our goal is to become an exemplar of a new kind of organisation which can deliver stretching goals in terms of public good as well as being competitive and sustainable as a private company run on a not-for-profit basis.

Corporate priorities

This Delivery Plan represents a significant evolution of our work, and the executive team continues to evolve to reflect it. This includes a significant corporate restructure at the start of the year to ensure that resources are appropriately deployed in support of this Delivery Plan.

We will continue to develop professional skills within the team to support the delivery of this plan with a focus on the following issues:

- Engagement and partnership skills, to ensure that Coast to Capital has an excellent understanding of the challenges facing our businesses.
- Project leadership and delivery skills, to support the development of Regional Projects to attract further funding into the region.
- Appropriate expertise and knowledge in key issues facing the regional economy, such as skills, to develop our leadership role with partners.

We will continue to develop our profile as an excellent employer, which promotes opportunity and development opportunities across our team. We prioritise the promotion of Equality, Diversity and Inclusion in our team and our work, and will continue to do so over the coming years with a view to championing this issue within our economy and with our partners. Ensuring that everybody who lives and works in the region can reach their full potential is the only way in which we will ensure that the region meets our objective of being an excellent place to live, grow and succeed.

Annex A: Local Growth Fund Schedule

		Total LGF	15/16 Actual	16/17 Actual	17/18 Actual	18/19 Forecast	19/20 Forecast	20/21 Forecast
Claire and James House	Mole Valley District Council	1,625,000.00	1,625,000.00					
Crawley Queens Square	Crawley Borough Council	1,500,000.00	1,500,000.07	-0.07				
Transform Leatherhead	Mole Valley District Council	262,500.00		262,500.00				
Business Finance	Coast to Capital	5,532,303.65	1,250,000.00	712,822.00		905,299.05	414,182.60	2,250,000.00
Woodfuel	Surrey County Council	625,971.96	428,092.96	197,879.00				
Novartis	West Sussex County Council	3,660,000.00		3,660,000.00				
Growth is Digital -Digital Infrastructure	West Sussex County Council	46,633.63	225,000.00			-178,366.37		
Growth is Digital -Catapult	BHCC, C2C and UoB	494,285.46		325,040.00	169,449.98	-204.52		
Growth is Digital -5G	National Catapult	1,200,000.00		154,156.00	249,005.16	734,246.96	62,591.88	
Immersive Tech Hub	Brighton & Hove City Council	70,000.00			70,000.00			
Advanced Engineering Centre	University of Brighton	7,000,000.00	4,500,000.00	2,500,000.00				
Engineering and Digital Technology Park	University of Chichester	8,000,000.00	581,000.00	7,419,000.00				
Newhaven Flood Defences	Environment Agency	1,500,000.00	300,000.00	750,000.00	450,000.00			
Shoreham Flood Defences- Adur Tidal Walls	Environment Agency	6,000,000.00	2,403,000.00	3,597,000.00				
Shoreham Flood Defences- Western Harbour Arm	Adur and Worthing Council	3,500,000.00	0.00	3,352,375.00		15,281.00	11,010.20	121,333.80
Brighton Circus Street	Brighton & Hove City Council	2,700,000.00	2,700,000.00					
Preston Barracks Central Research Laboratory	Brighton & Hove City Council	7,699,843.11	486,960.00	1,171,834.00	608,270.85	5,432,778.26		
Skills Capital - Chichester College	Chichester College	1,961,039.00	1,398,000.00	563,039.00				
Skills Capital - CCBH	City College Brighton & Hove	9,000,000.00	2,006,027.00	6,993,973.00				
Skills Capital - Central Sussex College	Central Sussex College	826,000.00	826,000.00					
Skills Capital - NESCOL	NESCOL	1,247,375.00	1,247,375.00					
LFF - Central Sussex College	Central Sussex College	200,000.00	150,000.00	22,236.00	27,764.00			
LFF - Chichester College	Chichester College	200,000.00	200,000.00					
LFF CCBH	City College Brighton & Hove	250,000.00	250,000.00					
LFF - Croydon College	Croydon College	200,000.00	150,000.00	50,000.00				
LFF - East Surrey College	East Surrey College	100,000.00	100,000.00					
LFF - NESCOL	NESCOL	100,000.00	100,000.00					
LFF - Northbrook College	Northbrook College	200,000.00	200,000.00					
LFF - Plumpton College	Plumpton College	200,000.00	200,000.00					
LFF - Sussex Downs College	Sussex Downs College	100,000.00	100,000.00					
LFF - Worthing College	Worthing College	88,625.00	87,451.00	1,174.00				
A29 re-alignment - Bognor Regis	West Sussex County Council	9,900,000.00					5,447,316.85	4,452,683.15
Crawley Growth Programme	West Sussex County Council	14,640,000.00			3,660,000.00	7,961,529.94	2,323,888.35	694,581.71
STP - Worthing	West Sussex County Council	800,000.00	600,000.00	200,000.00				
STP - Dorking	Surrey County Council	600,000.00	275,000.00	325,000.00				
STP - Redhill	Surrey County Council	3,675,000.00	570,000.00	1,165,000.00	1,940,000.00			
STP - Downs Link and NCN2	West Sussex County Council	1,200,000.00	565,000.00	613,526.79	21,473.21			
STP - Brighton bike share	Brighton & Hove City Council	1,160,000.00		1,140,000.00	20,000.00			
Resilience package - A22 Network	Surrey County Council	4,165,000.00	4,165,000.00					
Resilience package - A24 Network	Surrey County Council	4,223,595.73	3,210,000.00	1,168,979.73		-155,384.00		
resilience package- Brighton ITS	Brighton & Hove City Council	1,804,820.00	447,000.00	760,820.04	596,999.96			
resilience package- A217	Surrey County Council	2,741,250.00	5,000.00	1,516,643.48	1,219,606.52			
Valley Gardens Phases 1 & 2	Brighton & Hove City Council	8,000,000.00	2,800,000.00			1,674,079.76	3,525,920.24	
A284 Lyminster bypass	West Sussex County Council	3,000,000.00	650,000.00		620,255.80	710,169.56	501,591.27	517,983.37
A259 Corridor capacity enhancement	West Sussex County Council	7,491,180.00	250,000.00	76,180.00	2,405,000.00	4,760,000.00		
Epsom Plan E	Surrey County Council	2,100,000.00	300,000.00	822,974.09	977,025.91			
Wider Network Package	Surrey County Council	2,999,996.00	1,200,000.00	1,080,000.00	719,996.00			

Brighton Valley Gardens Phase 3	Brighton & Hove City Council	6,000,000.00					1,888,658.93	4,111,341.07
Gatwick Railstation	Network Rail	10,000,000.00					10,000,000.00	
Springman House	Lewes District Council	2,000,000.00		2,000,000.00				
Adur Civic Centre	Adur and Worthing Council	1,717,458.77		517,458.77	1,112,104.09	87,895.91		
Railway Quay	Lewes District Council	1,500,000.00		1,500,000.00				
Eastside South	Wescott Leach Ltd	1,600,000.00		400,000.00	1,200,000.00			
Connected Croydon	London Borough of Croydon	2,195,227.61		2,195,227.61				
Plumpton College	Plumpton College	2,298,500.00		784,932.00	567,141.01	946,426.99		
BHCC Royal Pavillion	Brighton & Hove City Council	3,000,000.00		1,000,000.00	2,000,000.00			
Aldingbourne Trust	Aldingbourne Trust	1,960,000.00		1,224,000.00	736,000.00			
Shoreham Port	Shoreham Port	1,100,000.00		1,100,000.00				
A23	Surrey County Council	4,165,000.00			2,165,000.00	2,000,000.00		
Crawley RTPI	West Sussex County Council	895,603.63			895,603.63			
Crawley Haslett Avenue	West Sussex County Council	687,000.00			687,000.00			
SDNPA	SDNPA	69,297.00		27,297.00	42,000.00			
Arundel Lido	Arun District Council	25,000.00		7,646.70	17,353.30			
Regenerate Oxted	Tandridge District Council	69,998.69		69,998.69				
Fiveways	Transport for London	2,754,005.65				1,086,083.20	1,117,922.45	550,000.00
Regenerate Oxted Phase 1	Tandridge District Council	1,015,193.64			131,193.64	884,000.00		
Unlocking Housing	Surrey County Council	4,945,000.00			30,000.00			4,915,000.00
Southern Gateway	Chichester District Council	5,000,000.00			500,000.00	4,500,000.00		
Crawley College STEM	Chichester College	4,999,503.48			119,503.48	899,125.61	2,238,844.64	1,742,029.75
Pelham	Greater Brighton Met College	5,000,000.00			912,826.65	1,430,137.21	2,657,036.14	
Charleston	Charleston Trust	650,000.00			400,000.00	250,000.00		
Bognor Regis Digital Hub	West Sussex County Council	500,000.00			100,292.00	26,346.60	373,361.40	
Ricardo	Ricardo	1,500,000.00			1,500,000.00			
SINC	University of Sussex	90,000.00			106,935.56		-16,935.56	
Fairfield Halls & College Green	London Borough of Croydon	14,230,544.00			13,000,000.00	1,230,544.00		
Blackrock	Brighton & Hove City Council	12,111,101.00			6,727,170.47	422,780.51	862,339.96	4,098,810.06
Horley Business Park	Reigate & Banstead Borough Council	3,027,775.00			194,601.26		2,833,173.74	
Worthing Central - Union Place	Worthing Borough Council	3,602,218.00			3,602,218.00			
Worthing Central - Teville Gate	Worthing Borough Council	2,090,000.00			2,090,000.00			
Decoy Farm	Worthing Borough Council	4,844,440.00					369,550.94	4,474,889.06
New Monks Farm	Adur District Council	5,710,384.00					1,658,108.17	4,052,275.83
Burgess Hill Place and Connectivity	Mid Sussex District Council	10,920,876.00				54,299.10	1,021,985.64	9,844,591.26
Burgess Hill Goddards Green	Mid Sussex District Council	4,000,000.00				1,449,836.48	2,550,163.52	
Plumpton College	Plumpton College	831,265.00						831,265.00
Haywards Heath College	Chichester College Group	1,200,000.00					666,709.37	533,290.63
Converged Fibre Connectivity Programme	West Sussex County Council	2,000,000.00					200,000.00	1,800,000.00
Local Nature Partnerships	Surrey Wildlife Trust	426,800.00					51,551.00	375,249.00
Crawley Growth Programme Phase 3	West Sussex County Council	820,000.00					54,315.81	765,684.19
Worthing Gigabit Coast	Adur & Worthing Council	676,500.00					203,523.61	472,976.39
Caterham Business Hub	Tandridge District Council	225,500.00					97,405.00	128,095.00
East Surrey College - Vision for Growth	East Surrey College	820,000.00					116,028.68	703,971.32
Littlehampton Public Realm	Arun District Council	564,274.80					13,919.00	550,355.80
Croydon Creative Campus	London Borough of Croydon	803,727.13					73,730.04	729,997.09
Worthing Public Realm	Adur & Worthing Council	697,000.00						697,000.00
Marketfield Way	Reigate & Banstead Borough Council	820,000.00						820,000.00
Horley Town Centre	Reigate & Banstead Borough Council	229,600.00						229,600.00



**Local Growth Fund;
Investing in our
Local Area and
Economy**

Local Growth Fund Programme

Coast to Capital has a diverse range of nationally important urban, rural and coastal places. While each has a range of positive aspects and opportunities, they all face unique and diverse challenges. However there are several common issues such as housing affordability, infrastructure, space constraints, available commercial space, and transport links.

To assist with addressing the common issues, economic progress and prosperity across our region, Coast to Capital has invested around £300million of Local Growth Funding to 96 projects, over three Growth Deal rounds. This will enable a total of £1.3billion additional investment to be leveraged, giving a leverage ratio of 4.3: 1.

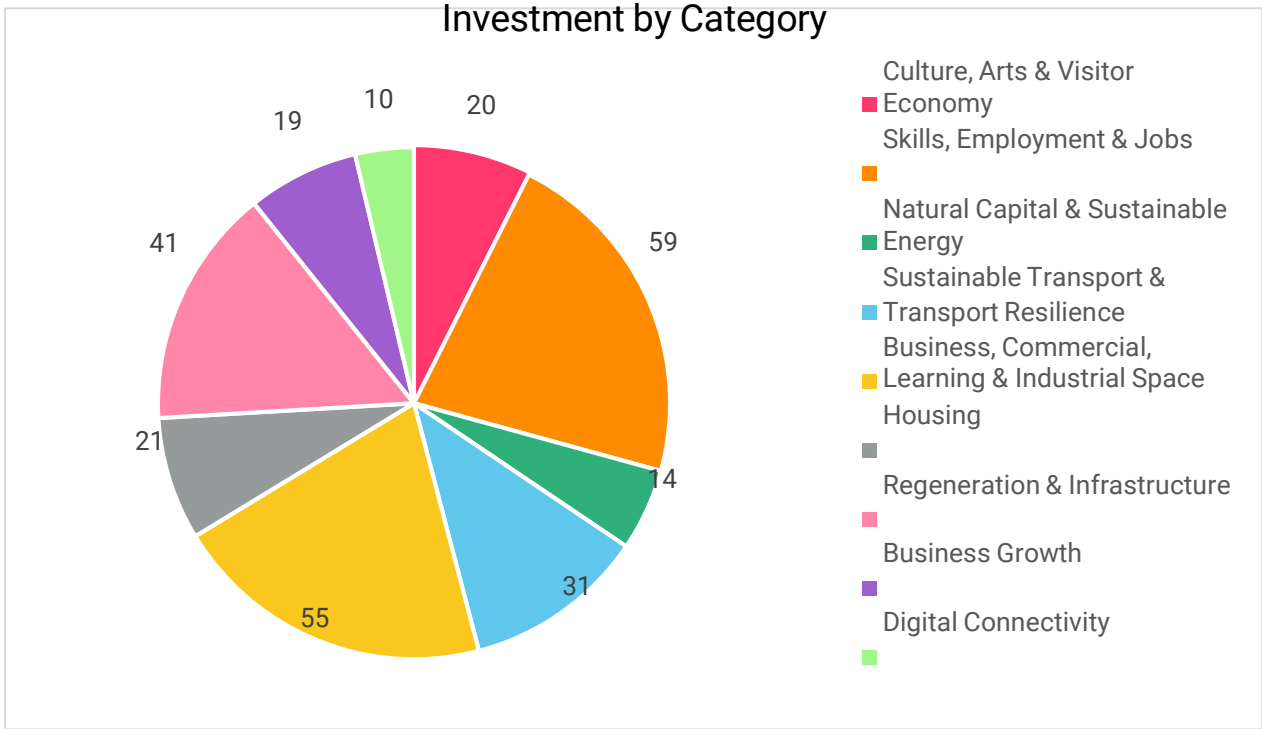
Through our investments, we are significantly supporting our places, residents and businesses, and help boost the economic growth within our region. This includes the creation of vital employment commercial and/or industrial space, the creation or safeguarding of jobs, the ability to unlock housing and meet national housing targets, and the improvement of connectivity and sustainable transport.

There are 9 distinct categories that our investments will directly impact upon in relation to growth, and the below table identifies each one with a short summary of the type of projects which would fall into that category.

	Category Name	Projects that:
1	Culture, Arts & Visitor Economy	<ul style="list-style-type: none"> Promote access to arts and culture Enable an increase in footfall of visitors Increase visitor spend per head Enhance the visitor experience Raise the profile of a place
2	Skills, Employment & Jobs	<ul style="list-style-type: none"> Promote upskilling of the workforce Improve opportunities to access employment Create new jobs including high value jobs Gets people work ready Working with employers to understand the skills demand Provide quality student accommodation
3	Natural Capital & Sustainable Energy	<ul style="list-style-type: none"> Protect the environment Reduce environmental impact Create sustainable sources of energy
4	Sustainable Transport & Transport Resilience	<ul style="list-style-type: none"> Improve transport capacity and journey times Create new transport infrastructure required for development Encourage modal shift Reduce the impact on the environment Promote environmentally friendly modes of transport Create positive benefits to health and wellbeing
5	Business, Commercial, Learning & Industrial Space	<ul style="list-style-type: none"> Create new business, learning and/or commercial space Create industrial workspace Refurbish existing business, learning and/or commercial space Offer flexible working/business space Enable business growth and/or expansion through quality space
6	Housing	<ul style="list-style-type: none"> Unlock the creation of new homes (Affordable £)
7	Regeneration & Infrastructure	<ul style="list-style-type: none"> Positively contribute to the regeneration of an area Create new public infrastructure that better the area Improve or create quality public realm Bring vacant premises back into use
8	Business Growth	<ul style="list-style-type: none"> Enable businesses to scale up or grow Stimulate capital investment to help businesses introduce innovation Improve productivity in the workforce
9	Digital Connectivity	<ul style="list-style-type: none"> Enable businesses to connect to high speed broadband Improve fibre outreach Create new 5G infrastructure

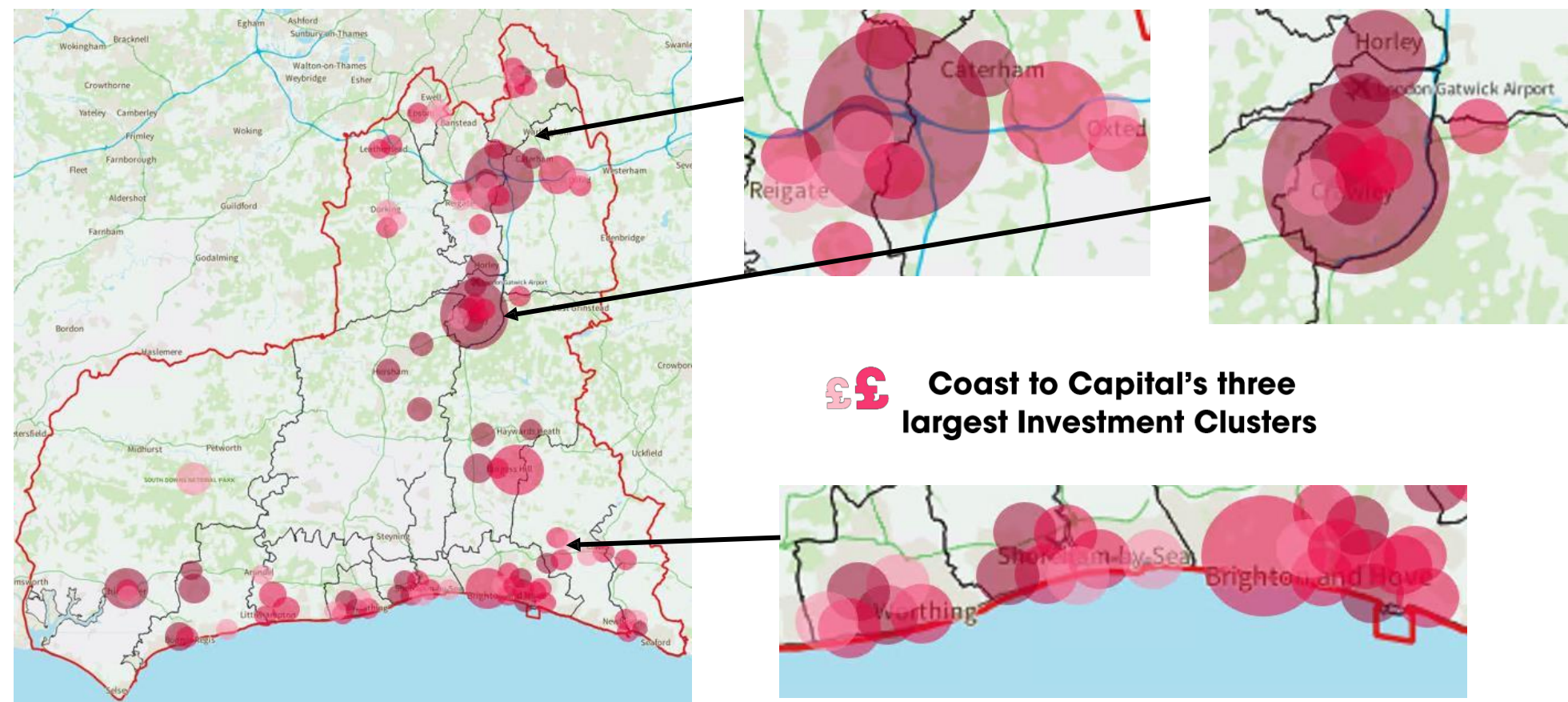
Coast to Capital

Out of our 96 projects that have had Local Growth Funding, almost every project will help to boost and enhance economic growth in more than one of the above categories. For example, 59 projects will have positively increased the number of jobs available and/or will assist in upskilling the workforce, and 55 projects will lead to the creation of key commercial, business and/or learning space. The graph below demonstrates the total number of projects that fall into each category.



Each project will have had various levels of direct and in-direct impact across the region following project completion, and even more so due to the crossover in categories.

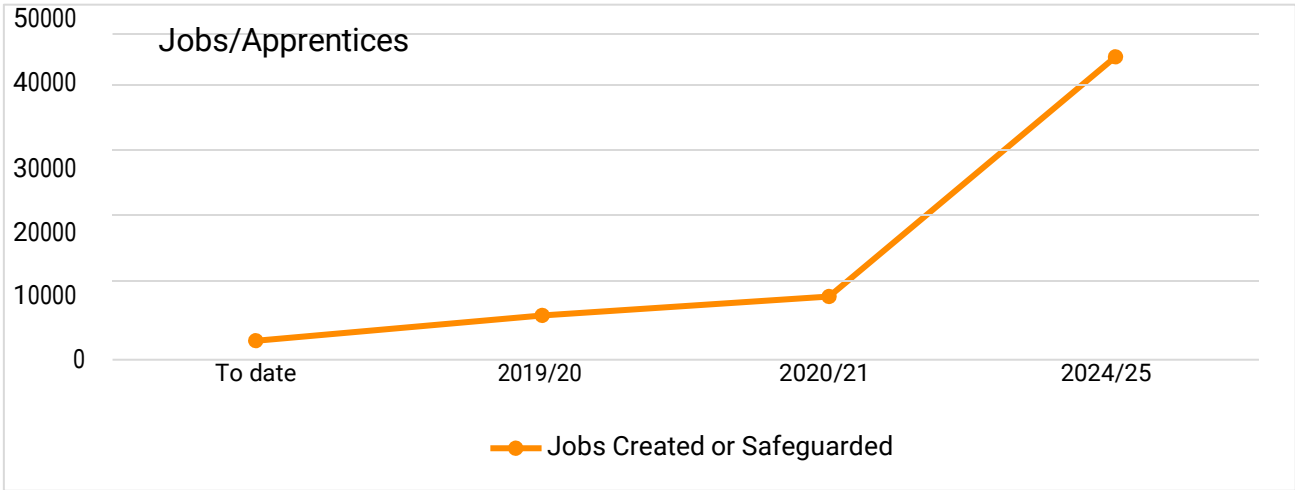
The overall future impact of our investments can be seen in the below graphic of the Coast to Capital area, where each dot and size represents the geographic location of our LGF investments. Colours demonstrate the potential project impact; with light pink dots showcasing projects that will have a reasonable impact, up to dark pink showing projects that will have significant impact. The heat map clearly highlights that Coast to Capital will have successfully added value and helped to address issues such as housing, infrastructure, commercial space, and transport by the programme completion. This will include around 30% of projects that will have had a significantly high impact, along with over 75% of projects that will have had a high impact in one or more specific category area.



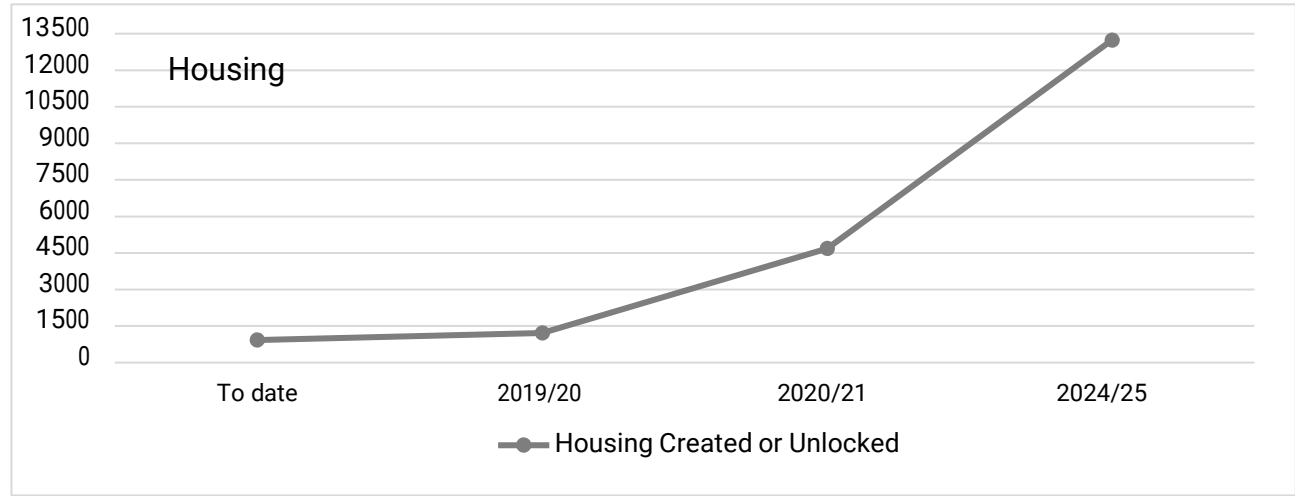
Coast to Capital

Output Trajectories

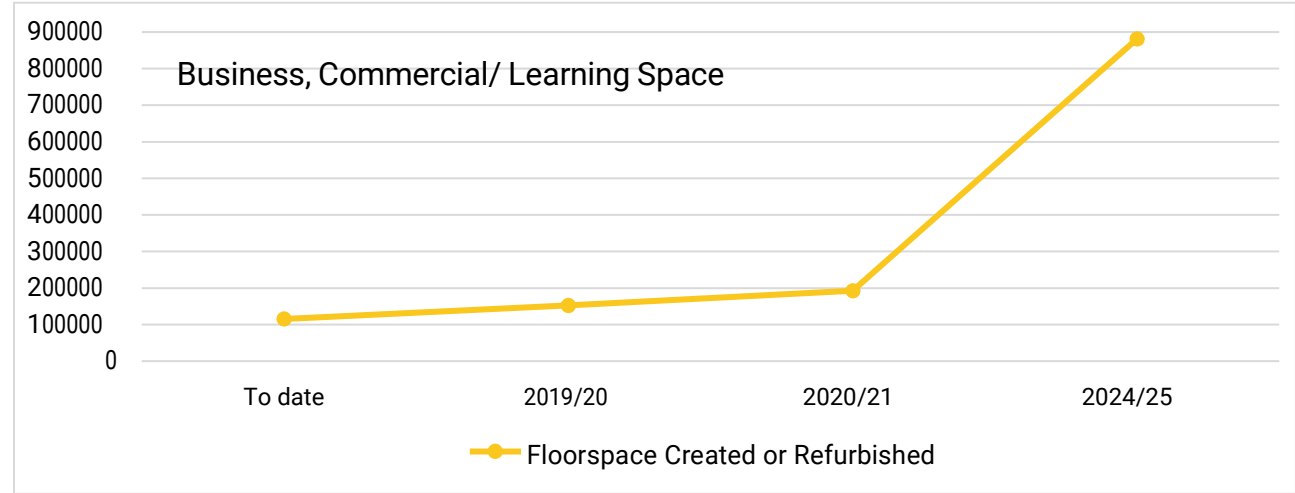
The impact of our Local Growth Fund Programme is currently being realised through the creation of specific outcomes that each Delivery Body is monitored against, and is reported back to Government. By 2025 we will be on our way to deliver 48,336 Jobs/Apprenticeships (new, or safeguarded) against a Growth Deal 1&2 target of 30,000 (which excludes the 5000 jobs that are retained by DfT on the A2300), 881,492sqm of new and refurbished floor space, and 13,234 new homes against a Growth Deal 1&2 target of 11,000 (which excludes the 3000 homes retained by DfT on the A2300 scheme). The below graphs demonstrate our key total outcome targets and the forecast delivery trajectories up to 2025.



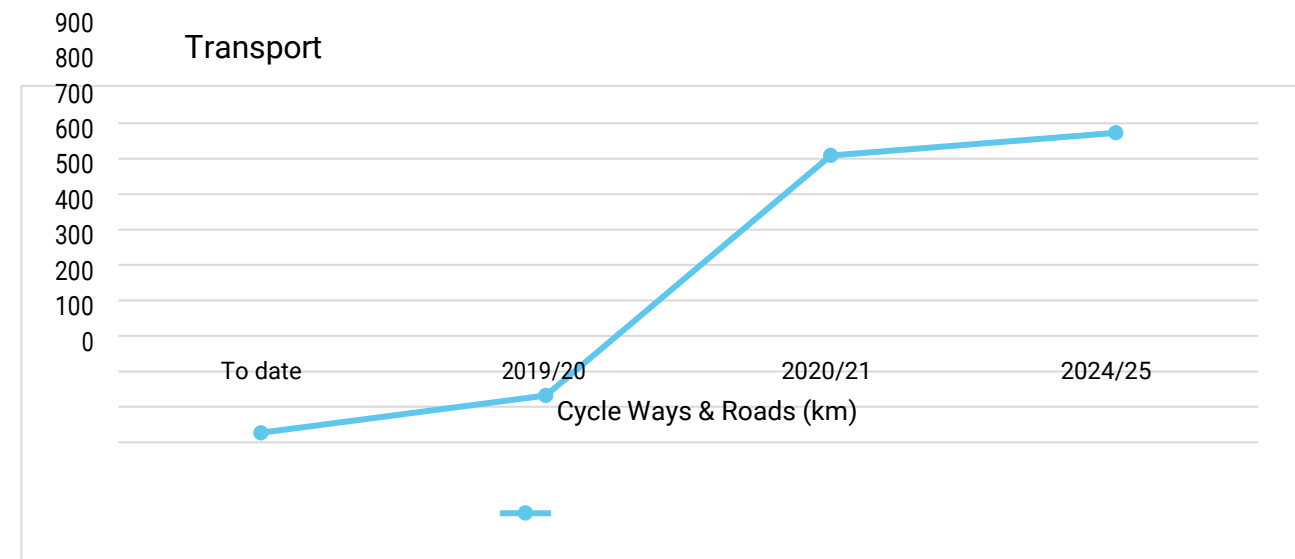
To date we have created **3,758** jobs/apprentices and are on track to exceed the Growth Deal 1+2 target of **30,000**.



To date we have created **924** new homes and are on track to exceed the Growth Deal 1+2 target of **11,000**.



To date we have created **115,252**sqm of new or refurbished floor space and are on track to achieve a total of **881,492**sqm by 2025.



To date we have created **26.8**km of new or refurbished roads or cycle ways and are on track to achieve a total of **873.3**km by 2025.

Project Investments Introduction

Our portfolio of projects that have received Local Growth Funding investments all vary in scale and the outcomes they will achieve. The next section of this document provides a short overview of each project, demonstrating the need for investment and the impact/outcomes that the funding will create.

As mentioned above, each project will fall into at least 1 of the 9 distinct categories, and will have a different impact in each category. Every project summary has a number of coloured circles, which highlights the key categories that it falls into, and the anticipated impact. Each colour represents the category areas listed above, and H reflect High Impact, M reflect Medium Impact, and L reflects Low impact in that category area. For Example;



High Impact in Skills, Employment & Jobs



Medium Impact in Sustainable Transport & Transport Resilience



Low Impact in Business Growth

Our vision by 2030 is for our towns and cities to be known around the world as fantastic places to live, to grow and to succeed. We will become the most dynamic non-city region in England, centered around a highly successful Gatwick Airport.

The below Project summaries establish partly how we will achieve this vision, and for further information around any of our Investments, visit <https://www.coast2capital.org.uk/Investments>

Coast to Capital

Novartis



A new 'Horsham Enterprise Park' that will support economic growth in our region.

££ 3.66 million LGF

1,780 jobs

25,000sqm of commercial space

Multi-space facilities to include a crèche, café, and convenience retail. Country Centre.

300 homes



Availability for office accommodation in Horsham is 'exceptionally low', and Horsham has an increasing demand for new office and related workspace in order to allow businesses to grow. This has been exacerbated by the recent conversions from office use to residential within the town centre.

In 2014 one of Horsham's key employers Novartis vacated the site after about 75 years continued operation, with the loss of around 400 jobs. This closure had the potential to increase the existing shortfall in employment space, if a developer purchased the site and followed the current trend of turning office into residential.

Therefore, as site closure plans emerged, the County Council and partners were committed to making every effort to sustain high value employment at such a significant business location in the centre of Horsham, and in 2017 Coast to Capital awarded West Sussex County Council with Local Growth funding to help acquire the vacant site, and to ensure that the financial viability of delivering high quality business space as a part of the wider mixed use development.



Southern Gateway



The biggest regeneration project that the city has seen for decades

££ 5 million LGF

1,500 jobs

25,600sqm of commercial space

Key infrastructure upgrades including cycle-way and roads.

365 homes



The Chichester Southern Gateway Masterplan was published in December 2017 and detailed the future aims for the city to include making the best first impression for visitors, providing the right mix of use facilities required by the population and enhancing and conserving its historic and natural environment including the unique canal basin which is home to a diverse range of flora and fauna. This is an ambitious regeneration project in the city of Chichester which will reclaim 12 hectares of predominately brownfield land and result in many important outcomes. Local Growth Funding will help to future proof Chichester as a viable location for homes, education and business, alongside the creation of homes and commercial space.

Important infrastructure will be included in these works such as a new road and cycle way which will support the increase in road capacity and flood defences. The relocation of key businesses will enhance the flow into and out of the city and provide the catalyst for new business opportunities to come forward, and through this unlock/creating local jobs and supporting 170 enterprises. All outputs are also thought to increase visitor numbers to Chichester, increase graduate retention from the University of Chichester by providing an appealing job market and improve the survival of new businesses in the city.



HM Government

Coast to Capital

Preston Barracks – Plus X



Creating work spaces that unlock potential, driving business growth and innovation.

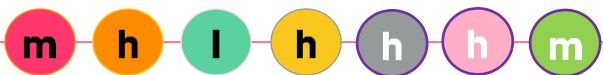
££ 7.7 million LGF

4,645sqm of commercial space

407 jobs

359 homes

Providing users with access to specialist equipment and support



In 2015 Coast to Capital awarded Brighton and Hove City Council with Local Growth Funding to enable U&I Developers to unlock the wider economic and social regeneration at Preston Barracks, and bring the previous military installation site back to life as a place, rich with culture, community and opportunity, at the heart of a major University Campus. The ambition was to help cement Brighton's position as one of the best places in the world to be an entrepreneur and an inventor, supporting not only those dealing with digital products and services, but also those making physical products. This is currently being realised through the delivery and build of the Plus X site that will provide diverse and highly flexible workspaces for a range of creative businesses, all with access to workshop spaces and a shared prototyping lab

This is a unique offer that will allow businesses occupants to be provided with better access to funding, wider mentoring options, and more comprehensive support programmes, to include key linkages to the University. In addition to Plus X enabling businesses to collaborate, grow and scale up, the venue is likely to be able to support and host local community initiatives and encourage occupants to mentor and assist young people and enterprise in the surrounding area.

What is more, this site will create a gateway to the city, and be a clear example of inclusive growth, where direct investment in the Preston Barracks site will also benefit the surrounding community & increase economic growth through further site regeneration which will provide jobs, community hubs, residential units (30% of affordable) and student residential units.



Brighton Circus Street



Delivering a new mixed-use quarter in Brighton

££ 2.7 million LGF

3,046sqm of commercial space

890 jobs

142 homes

Mixed use development to include education, cultural and a 'dance space'.



The Circus Street project will regenerate an old derelict site which was vacant for nearly 12 years. The site was previously grossly underused despite its sustainable and sought after location close to the centre of Brighton, the seaside and major public transport interchanges. The area in which it is located is currently one of the most deprived wards in Brighton and the regeneration of this brownfield site will bring both direct and indirect benefits for the local community and the city as a whole.

Coast to Capital invested Local Growth Funding to enable both planning and demolition works, that in turn brought a key development partner on board to carry out the building works of mixed used residential, business, education and cultural space. This development is currently ongoing, and will create local jobs, A business space that is currently in high demand within Brighton, along with vast student accommodation, a much needed creative 'dance space', and new homes.



HM Government

Coast to Capital

Crawley Growth Programme



Enhancing Crawley as an Urban Centre through infrastructure improvements & regeneration.

££ 15.46 million LGF

500 jobs

Improving our environment through reducing carbon emissions

150,000sqm commercial space

1250 homes



Crawley Growth Programme is an investment package of infrastructure improvements and physical regeneration that will tackle clear and present threats to 'rawley's economic output and sustainable growth, through Local Growth Funding towards Phase 1,2&3.

The Crawley Growth Programme will invest in major public realm, pedestrian and cycle route improvements in the town centre as well as an upgraded railway, and bus station which will give a great first impression of Crawley when arriving. All these works will transform the living / business environment. The programme of works will help strengthen the sustainable transport connectivity between the town centre's core and its regeneration sites. In addition, the programme will see vital improvements to transport connectivity in and around Manor Royal Business District; an area that accommodates an array of large blue chip companies including Virgin Atlantic, Doosan, CGG, Thales, Elekta and Varian. Improvements will include a reduction in bus journey times, modal shift from cars to buses, increased cycling and walking, and improved experience for those using public transport.

This programme of works will also create or unlock homes, employment, commercial/business space, reduction in carbon emissions, cycle improvements, public realm regeneration, connectivity enhancement, and develop a new rail forecourt at Three Bridges station.

University of Chichester: Digital Tech Park



Providing opportunities for thousands of young people

££ 8 million LGF

160 jobs

Demonstrating excellence in our region

5,900sqm learning space

1,975 new student entrants

400 individuals assisted in business start up



Digital Technology is the fastest growing sector of the UK and world economies, and for this reason the University of Chichester put Coast to Capital awarded Local Growth Funding towards this project, which in turn enabled additional funding Campus. partners to back the project, and turn this exciting and much needed facility to become a reality. LGF funding additionally facilitated the design specification to significantly increase, which would allow the University to support the necessary levels of engagement with SM)'s and disadvantaged students groups by enabling cutting edge, industry standard equipment.

The Digital Technology and Engineering Park was officially opened in October 2018 by the Duke and Duchess of Sussex which created an estimated online reach of over 3 billion views

Since its opening, it has created enhanced opportunities for local people to acquire valuable knowledge and skills, including continuous engagement with local engineering businesses to ensure that the distinctive way in which they train their engineers and designers, resulting in individuals who are industry ready. The project has also created 30 new technology programmes, had an increase of 29% of students who are women in engineering, created vital employment, created 120 work place opportunities, and development a new student bed accommodation.



HM Government

Coast to Capital

New Monks Farm



Developing a strategic employment and housing growth centre in Shoreham.

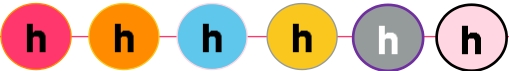
£5.71 million LGF

10,000sqm of commercial space

708 jobs

600 homes

Creating benefits to the wider community, local businesses, and current/future residents



The New Monks Farm site is located in Shoreham in close proximity to Shoreham airport and the A27. The site is in the Adur District adopted Local Plan 2018, with development plans that will include the building of an Ikea , 600 new homes of which 30% are affordable, a primary school, a country park, a community hub and football pitches.

Local Growth Funding was awarded to this project to help contribute to a new junction being built from the A27 in order to provide access to the new development site, and unlock the well needed commercial space and housing.

Not only is this project critical in helping to achieve the housing supply as set out by Government, but it will greatly benefit local residents through affordable housing, local jobs, and a better sense of place. The Ikea will be creating 336 full time jobs, which are particularly beneficial for young people, school leavers, and those that otherwise experience significant economic deprivation. This employment has the ability to help retain the younger generations in our region, whilst the Ikea site will bring in additional tourism and spend per head to the area.

Decoy Farm



Upgrading an environmentally challenging plot of allocated employment land.

£4.84 million LGF

34,000sqm of commercial space

2,296 jobs

Boosting employment opportunities and economic performance.



Decoy farm is a vacant household waste site that stopped operating in 1979, which has not been able to be re-developed due to contamination. Worthing and Adur Council recognized the high demand for industrial and business space, along with some of the lowest vacancy rates across the sub regional market.

Due to this demand, Coast to Capital have invested Local Growth funding towards this project, to help the Council deal with the contaminated land through remediation works, to make the site safe and bring it back into valuable use.

The project is looking to develop flexible unit spaces so that they could be subdivided or merged to provide for a range of uses and to cater for different business demands across the area, and in turn help to create or retain vital jobs within the area through the development of high quality industrial/commercial space.

Plumpton College – Stanmer Park



Future skills creation in horticulture, woodland and tree management science.

££ 831,265 LGF

121 jobs

Planning for the Robotics in industry & providing necessary skills

578sqm of commercial space

200 new learners



Plumpton College is the regional specialist training and education centre in land based industries supporting small and large businesses located across the southeast. The college has extensive productive working relationships with over two thousand land based businesses, and trains and educates over 3,500 students and 400 apprentices annually.

Coast to Capital invested Local Growth Funding towards the development of an Advanced Skills Centre for Horticulture and for Woodland and Tree Management at Stamner Park, Brighton. This centre will utilise ground space within their existing site and lead to the build of new facilities and the technological enhancement of existing facilities.

The works will enable advanced skills delivery specifically related to the horticultural growing industry, the delivery of specialist training in tree management, fast track skills development environment for highly skilled individuals from other sectors, and training in skills resilience to tool-up existing employees to be able to make the step changes. This in turn will help create/safeguard jobs, reclaim 1500sqm of the site, build and refurbish much needed learning space, in addition to supporting new learners, 145 enterprises and 350 community members.

Crawley College STEM



Reducing the ‘skills gap’ through a quality learning environment

££ 4.9 million LGF

140 jobs/apprentices

Key links between the College and local businesses

1,500sqm of learning space

350 businesses assisted

400 new learners



The condition of the estate at Crawley College is variable, and whilst there has been some investment it is clearly evident that the site is in desperate need of modernisation and upgrading. It was for this reason that Coast to Capital awarded Local Growth Funding to Chichester College for the creation of a new digital skills and STEM (Science, Technology, Engineering and Maths) building in Crawley, which will help address local skills shortages and needs and will work in close partnership with local businesses and stakeholders to directly address those needs.

The new building will create a state of the art learning environment to teach a wide range of STEM subjects. It will create a local hub to support the growth and development of the local economy which will also be a resource for the community and local schools to inspire people to access learning and careers within STEM. The project will help to upskill Crawley residents to access better quality job opportunities, create progression and new pathways for local residents into higher education, and overcome skills gaps in Crawley through co-design of innovative new training courses.

A key priority of this project is to drive up engagement between the College and businesses to focus on matching supply and demand working with the skills sector, learners and the local economy. Businesses will be engaged from the project inception to support the design of the facilities, procurement of equipment and design of the curriculum.



Coast to Capital

Aldingbourne




Dedicated to helping local businesses, communities and people with learning disabilities.

££ **1.96** million LGF

1,896sqm of commercial space

 **72** jobs

10 apprentices

 Supporting adults with learning disabilities through education, training and specialist care.



The Aldingbourne Trust is a charitable organisation located near Chichester that assists adults with learning difficulties and /or disabilities into work and learning opportunities. The trust also offers public activities including a farm and woodland area, child play facilities and a caf~ and shop space.

Coast to Capital contributed Local Growth Funding which acted as a catalyst for the additional funding required for this project. Unused land on the site was used to create a brand new, state of the art Quarry Building which was formally opened in August of 2018. The building itself includes a caf~ and shop area, conference rooms and staff offices. The caf~ offers opportunities for the Trusts users to work and learn under the supervision of their support workers in a professional kitchen which provides a wide range of meals and snacks that are made on site for visitors, staff and events. The shop area supports the Trust's users and local businesses by selling locally produced and unique stock to visitors including toys, local produce and gifts. State of the art conference room facilities are available for businesses to rent for meetings or events and this new provision is expected to attract people into the region.

Lastly the building has allowed for the Trust's staff to be relocated from other areas of the site which has now made this space available for other uses. The Trust has now repurposed this space for additional facilities for both users and public visitors such as a soft play area and family event space and additional social and learning space for users.

Fairfield Halls Croydon




Regeneration at the heart of Croydon's new cultural and education quarter.

££ **14.23** million LGF

89,000sqm of commercial space

 **1,300** jobs

 **218** homes

 Attracting residents and visitors into the area with a diverse range of cultural/artistic events.



Fairfield Halls is south London's largest arts centre located in the heart of Croydon's new cultural and education quarter. The venue includes a playhouse and concert hall which boast the best acoustics in the UK, studio spaces and rehearsal rooms, restaurants, bars and a business lounge. The centre had originally opened in 1962 and became in need of refurbishment works. Coast to Capital recognised the importance and value of this building and the positive impact to the economy, and provided Local Growth Funding towards total project costs.

This project has brought the building back to its former glory and has ensured compliance with updated building regulations. Now open, Fairfield Halls offers large shows and concerts, putting Croydon on the map as a world competitor in its cultural provision. In addition, the project will result in new/safeguarded jobs, new housing developments, and new/refurbished commercial space. The wider impacts of this project support the local community by offering a place to visit for social events such as parent and baby groups or utilising the bar area where free concerts are held. New public realm just outside of Fairfield Halls has been created to enhance the areas look and appeal and provide space for social use such as outdoor events and markets.

With its proximity to the Croydon College building, the new space created supports students and staff by making the surrounding area more enjoyable to be around and encourages a buzz of activity that will entice the local population and visitors to make better use of the space which will, in turn support local businesses with an increase in footfall.



HM Government

Coast to Capital

Woodfuel



Protecting our natural assets through quality woodland management.

££ 870,000 LGF

16 enterprises supported

12 jobs

Helping to significantly reducing carbon emissions



Government tasked Forestry Commission England to create a 'woodfuel' strategy for the purpose of recommending interventions that will support its target of bringing an additional 2 million tonnes (Mt) to market annually by 2020. These interventions included capital investment, outreach and raising awareness, conserving the woodland resource and creating economic opportunities, and led to Coast to Capital investing Local Growth Funding to the Woodfuel Grant Scheme.

Wood processing is required for building much needed new homes and commercial space and without making the best use of the UK's natural resources, required materials would need to be imported from abroad. Carefully managed woodland is integral to meeting supply without having a detrimental effect on the environment by locking in carbon and ensuring that enough new trees are planted each year to replace what is used and future proof the industry. As well as important environmental factors new technology has allowed companies to efficiently utilise the wood and prevent waste throughout processing by making use of all forms, with chips being used in place of fossil fuels and sawdust can be used for animal bedding.

This new technology not only is more efficient and supports the protection of natural capital, but vastly improves health & safety and requires a higher set of skills which has become newly available in the way of apprenticeships.



Local Nature Partnerships



Demonstrating best practise in natural asset enhancement.

££ 426,800 LGF

1,050 learner opportunities

8 jobs

50 high value skills training

Enhancing natural assets across 1,400 hectares



In June 2011 the Government published 'The Natural Choice: securing the value of nature' document which is a vision for the natural environment over the next 50 years. As a result, the Surrey Wildlife Trust put forward an innovative project called 'Local Nature Partnerships' which aims to promote the consideration of the natural environment when making decisions regarding the economy and ensuring all construction work will meet a 10% increase of natural capital assets.

As this project strongly aligns to the Gatwick 360 SEP, Coast to Capital awarded Local Growth Funding to help fund this initial pilot scheme, which will deliver on two main objectives within the Holmesdale area of Surrey. Firstly the project will increase the natural capital by planting more trees and vegetation to support the existing wildlife, whilst also creating a natural capital asset register to hold important information about the value of the assets including carbon and water uses and the supported wildlife. In addition to this, the project will create a new business that will support contractors to meet a 10% increase of natural capital for every new development created.

This in turn will support the ever important environmental climate by increasing capacity to store carbon and water, improving flood storage and water purification, flood resilience and species diversity as well as supporting health benefits for the local community.



HM Government

Coast to Capital

Crawley Queens Square



Creating a better place to live, work and visit.

££ 1.5 million LGF

171 jobs

Providing benefits to local businesses and residents

3,500 public realm regeneration

17,912 sqm direct/indirect commercial space

276 homes



Queens Square, located in the town centre of Crawley was opened in the 1970's by HM Queen Elizabeth II, Queen Square. It is the prime focal point for the town yet it suffered from vacant retail spaces, and was seen as a place for anti-social behavior. Crawley town centre is seeing significant growth of residential development, and it is crucial that these developments are able to attract residents with spending power in order to boost the town centre economic activity.

It was made clear that to help attract such residents, new retail / business investment in the heart of Crawley town centre, significant improvements to the quality of the public realm and business space was required. For this reason, Coast to Capital invested Local Growth Funding to the project to enable regeneration works to transform the public realm.

The project physically completed in 17/18, and the public realm improvements has created an adaptable and multi-functional space which has helped transform the area into a high quality, distinctive, enjoyable public area.

It features high quality paving, seating, lighting and street furniture, along with new planting and a decorative water feature. The transformation of the square has not only attracted new businesses into the area e.g. Metro Bank, but has acted as a catalyst for wider regeneration and economic growth in the town to include housing, jobs and commercial space. In addition, the public realm is providing greater opportunities for community events to include a seasonal ice rink, outdoor cinema events, and street markets.



Brighton Bike Share



Encouraging modal shift through sustainable transport

££ 1.16 million LGF

60 docking stations

550 bikes

Reducing journey times whilst improving health and safety.



Brighton is a key Urban Centre within Coast to Capital, with a dense population and significant traffic congestion. Brighton and Hove City Council looked to encourage the uptake of sustainable modes of transport in order to reduce congestion, increase physical activity, and improve the health, safety and quality of life of the local population. It is for this reason, Coast to Capital invested Local Growth Funding to this project.

The Project area extends from Hove Station in west, to Brighton Marina Village in the east and along the A270 corridor to Falmer and the University of Sussex to the north, and has successfully installed over 60 Docking stations, with over 550 bikes to be used across the city. In fact, this project has been so successful that there is clear evidence of modal shifts happening, with regular uses throughout the year, and is leading to further bikes and docking stations being put in new locations, and the possibility of bringing in E-bikes to the city in the future.



HM Government

Coast to Capital

A2300 (Retained Scheme)



Unlocking vital development within Burgess Hill.

£17 million LGF (retained)

3,600 jobs

Providing essential infrastructure upgrades to support the Northern Arc.

200,000sqm commercial space

3,250 homes



The A2300 is an existing road linking the Town of Burgess Hill to the A23; a main carriageway between Brighton and London. When the A2300 was originally constructed, it was built in a way that would allow the room needed for future dualling of the road.

This project is a retained scheme being managed by the Department for Transport, whereby Local Growth Funding from Coast to Capital is being released. This funding will support the project’s completion and will create a two way dual carriageway with cycle and pedestrian walkways on both sides.

The requirement for dualling to increase capacity is now essential to support the upcoming Northern Arc housing development, as well as additional housing developments, and new commercial space that have come forward as part of the Mid Sussex Site allocation. These developments would not be possible without the increased road capacity to maintain a reliable service for residents, workforce and visitors. The new road will ensure congestion is minimal and that a continuous flow of traffic will reduce the associated CO2 emissions caused by standstill traffic. The inclusion of the cycle pathways will provide a suitable and sustainable transport option for residents to live and work locally, taking advantage of both the new homes and the new commercial space.

Gatwick Railway



Enhancing access improving the user experience at one of the UKs busiest stations.

£10 million LGF

Key upgrades to both station concourse & platforms to support passengers and help increase train movement.



Gatwick Railway Station is often a first point experience for travelers flying into the airport, the 9/’s second biggest and busiest airport, as well as a frequently used station for commuters and local passengers. In its current configuration, the station concourse is overcrowded and inaccessible to unfamiliar users particularly those with luggage, children or mobility difficulties

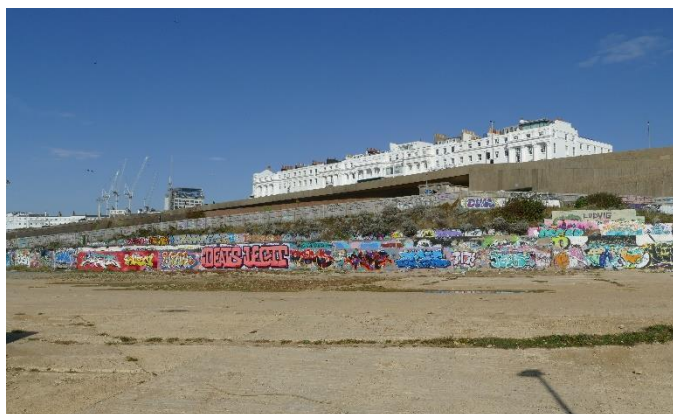
Coast to Capital have awarded Local Growth Funding to this project which will enhance the Station concourse and platforms. Work will include new and improved lift facilities, and stair or escalator access to all platforms which will support passengers who are unfamiliar with the station or those with mobility issues, luggage or young children to be able to negotiate the station with ease and independent of assistance. A clearer and therefore more spacious concourse and platforms for passengers waiting for trains or arriving from other destinations will enhance the general look and feel of the station and a reconfigured layout will result in a more streamlined route throughout.

Once complete, there is an expectation for an increase in train movement through the station and this will ease the flow of passenger numbers and also create a clearer platform and shorter waiting times. Overall the project will produce a user friendly space that will improve passenger transition time and experience and will leave passengers coming into the UK with a memorable and positive first impression of Gatwick



Coast to Capital

Black Rock



Reconnecting the Eastern Seafront

££ 12.1 million LGF

2,350 jobs



Remediation works to enable wider regeneration in Brighton

27,800sqm site re-developed

81,183sqm commercial space



The Blackrock site in the east of Brighton has remained derelict and unused for 30 years. As a progressive and growing city, Brighton would benefit greatly from the regeneration of this area. Brighton and Hove had ambitions as part of their wider 'Waterfront project' to re-locate the existing Brighton Conference Centre to the Black Rock site as a 'world class conference and entertainment venue', which would open up the space for retail and leisure expansions subject to demand.

Coast to Capital awarded Local Growth Funding to bring forward exciting new proposals for Black Rock, and enable preparations of the sites infrastructure for long-term future use. This will provide public realm and ecological improvements for the more immediate benefit of residents and visitors to include better connectivity, a new activity hub, coastal protection, landscaping, a new beach boardwalk, and highways improvements, all of which will contribute to future proofing the city's economy.

By preparing the Black Rock site for development, it will also provide a temporary 'meanwhile use' as a large seafront events space whilst final plans are agreed for the location of a new conference centre which will bring forward Jobs, Commercial space, in addition, to the creation of a vital new access link to Brighton Marina which will make this area of Brighton a much more attractive place to visit.

A29 Re-Alignment



Supporting the delivery of strategic growth in Arun

££ 9.9 million LGF

600 homes



Phase 2 will unlock key commercial space, additional homes & employment.

2.4km road

1.62km cycle way



In 2014, West Sussex County Council identified the A29 Re-alignment scheme as a priority for investment, to support the delivery of strategic growth in Arun District. The A29 is a stretch of road that often causes congestion issues in the Eastergate, Westergate and Barnham areas which leads to difficulty reaching Bognor Regis.

Bognor Regis currently suffers from relatively poor connectivity by road and rail, which in turn has discouraged businesses from investing in the area, and has contributed to poor economic performance relative to the rest of West Sussex and the wider region.

Coast to Capital have invested Local Growth Funding into this project, to help provide access to the site and deliver Phase 1. This project will see a re-alignment of the trunk road, by-passing all three villages, and will enable the local road network to operate more efficiently by reducing congestion, improving the reliability of journey times, whilst providing more capacity for economic growth. In addition, it is expected to help deliver much needed regeneration in the area and Bognor Regis, and allow significant housing developments to come forward.



HM Government

Coast to Capital

Horley Business Park



Unlocking business space and creating vital employment opportunities

££ 2.83 million LGF

15,000 jobs

Essential infrastructure including flood defences

180,000sqm commercial space

4km new road

3km new cycle ways



With its proximity to Gatwick Airport and the M23, Horley is a key area for creating new commercial space in order to support new and existing businesses in the area. The Horley Business Park is close to both Gatwick and Horley Railway Stations and a local urban centre and will support local residents by providing job opportunities and bringing in new consumers to the area.

Coast to Capital invested £2.83million of Local Growth Funding towards the development of this new business park which is intended to provide the area with commercial space required by already established businesses looking to scale up their current space and would otherwise need to leave the Coast to Capital region in order to find the necessary accommodation. At full capacity, the very successful Manor Royal site is currently the only alternative area so creating this new commercial park will retain more businesses in the region.

There is also a requirement for well-paid and high skilled job roles to improve on the retention of University Graduates in the area and this development will attract the types of businesses that will fill this requirement for the local population.

Local Growth Funding will assist the Council to acquire parts of the land needed for access, and will contribute to new commercial space, new road and cycle ways, vital employment, along with new infrastructure to include flood defences which will result in 7ha of land experiencing a reduction in the likelihood of flooding.

Haslett Avenue & RTPI



Upgrading traffic control & RTPI to provide more accessible and reliable services

££ 1.58 million LGF

7 traffic control upgrades 117 new/upgraded RTPI displays

Reducing congestion and journey times.



Haslett Avenue in Three Bridges runs from Crawley town centre, past Three Bridges railway station towards Pound Hill. Reducing congestion and therefore journey time will improve connections to Crawley town centre and access to Three Bridges railway station. The scheme will refurbish and upgrade the traffic control systems at seven junctions between the Paymasters Generals roundabout and Worth road along the Haslett Avenue East alongside Three Bridges station. Coast to Capital invested Local Growth funding towards construction, project management and consultancy.

In addition to the above project, Crawley offers significant growth opportunities for new and existing businesses. This opportunity in turn support both local residents and those commuting into the area with employment. Streamlining transport facilities is key to the smooth running of businesses and therefore their continued growth. The Crawley's Real Time Passenger Information (RTPI) scheme, which has had Local Growth Funding, has seen the upgrading of existing RTPIs that were at the end of their asset life and also has installed new RTPIs across Crawley including Manor Royal which has improved information for all users. Both rail and bus services have become more accessible and reliable.



Coast to Capital

Digital Catapult, Immersive Tech & the 5G Testbed



Enhancing connectivity through vital digital infrastructure.

££ 1.76 million LGF

500 businesses supported

460sqm commercial space

189 enterprises assisted



Providing benefits to local businesses and residents



The digital sector is a fast growing industry which is vital in supporting business, employment and our economy, and Coast to Capital has awarded Local Growth Funding over three linked projects to help provide vital digital infrastructure in Brighton.

The Digital Catapult project looked at creating a leading advanced digital technology innovation centre, where business and enterprises are welcomed and supported to grow on site in Brighton. LGF was used to help refurbish the site, and to assist with research in 5G technology to ensure the continued growth of the economy.

The Immersive Tech project has enabled an emerging part of the Creative Digital & IT sector to understand and develop ways to capitalise on the significant market opportunities that immersive technologies can create. This includes supporting the development of VR/AR/MR products.

The 5G Testbed project has seen the establishment of one of the first pioneering use case test beds for 5G connectivity in Brighton. This is vital as the future of many businesses depend on faster, more secure and reliable internet and connectivity. The infrastructure installed has allowed the creation of a wireless local area network that emulated a 5G signal to allow Brighton-based small businesses to benefit from state of the art 5G mobile wireless communications, and provide space to test and explore the potential new applications of 5G.

The Research & Innovation Fibre Ring



A publicly-owned 5G ready, shared access infrastructure in Brighton

££ 832,647 LGF



410 jobs

86 enterprises supported



Linking core strategic education, research and public sector assets



Access to quality fibre provision is important for future economic progress in the Coast to Capital region and is a key component of the Gatwick 360 Strategic Economic Plan. Businesses rely on internet access to reach consumers both locally and worldwide and as internet use by the general public increases each year, access for residents and visitors is becoming more essential. As a city that prides itself on future thinking, sustainability and talent, Brighton has a real desire to provide the city with reliable access throughout.

For this reason, Local Growth Funding has been awarded to this project, and will contribute to the infrastructure required to provide fibre access for all. The existing 5G Test beds will be available for use by businesses to test and develop new products to the market and collaborate with educational institutions for research and development. The project overall will create or safeguard jobs, support local enterprises and provide 70 businesses with an increased knowledge of 5G.

These outcomes will continue to be realised and has the potential to support all industries with innovative new technologies. In addition when combined with the additional investment in fibre within Coast to Capital, the LEP is helping to create an innovated and well connected region.



HM Government

Coast to Capital

Teville Gate



Regenerating a prominent site in Worthing

££ 2.09 million LGF

493 jobs

Enhancing the appearance & improving connectivity to the Town Centre

10,150sqm commercial space

375 homes



This project has seen Coast to Capital invest Local Growth Funding to help regenerate the brownfield site consisting of the Teville Gate multi storey car park, and surrounding unused buildings into homes, commercial and retail space, alongside a new modern car park and improved public areas.

The site has been allocated for re-development for over 20 years, with the old retail parade becoming vacant due to changing retail patterns. Therefore such re-development was needed in such a prominent space; as it is the area in Worthing that draws the most attention, and has the most damaging impact on the overall appearance and economic performance of the town centre. LGF investment enabled the acceleration of site preparation and demolition works to help bring forward the comprehensive redevelopment scheme. These works will not only create vital employment, but will greatly improve connectivity between Worthing railway station and the town centre.

A planning application for the main works has been submitted and includes homes, an 83 bed hotel, space for a food store, gym space, restaurant/café space, 352 cycle parking spaces and public realm area. This is in addition to the office space that is currently being constructed, with HMRC having agreed to lease the new building, creating/safeguarding additional jobs.

Union Place



Transforming a dormant site into mixed use space.

££ 3.6 million LGF

179 jobs

Key benefits to local businesses, residents and visitors

5,478sqm commercial space

100 homes



Union Place is a key regeneration site, which is currently dominated by an unsightly parcel of land. This overgrown space sits in the heart of Worthing town centre in close proximity to attractions such as the Connaught Theatre and Worthing Museum & Art Gallery.

As the site was having a damaging impact on the overall appearance and economic performance of the town centre, Coast to Capital invested Local Growth Funding into the project to acquire the site and create a step change.

LGF enabled the scheme to be brought forward, and the project will add leisure capability, creates new public realm and creates much needed additional housing in Worthing. Following this purchase, Worthing will look for a development partner to regenerate the site, and will look to create additional leisure floor space and employment in such a central location.



HM Government

Coast to Capital

Unlocking Housing in North Tandridge



Supporting new developments whilst unlocking affordable housing

££ 4.95 million LGF

590 jobs

Providing benefits to local residents

36,086sqm commercial space

358 homes



The Unlocking Housing in North Tandridge project will fund significant public infrastructure to unlock affordable housing sites in Caterham and Warlingham in Surrey. Coast to Capital Invested Local Growth Funding into the project to enable the relocation of two community refuse and recycling centres that are currently located in completely unsuitable locations, being within dense residential areas.

Both sites cause significant traffic congestion and disruption to residential properties and are also operating at full capacity and are unable to expand further. At a time when Surrey County Council are reviewing county wide recycling and proposing the creation of larger capacity multi use facilities, the Coast to capital funding will provide support to the re-location of both of the above sites, into a state of the art merged facility in Godstone.

This facility will provide a central Tandridge wide facility that will also serve the newly proposed 3,500 home South Godstone new community. The facility will include upgraded full recycling facilities and easy vehicular access off a major 'A' road. Through the relocation, the project will also unlock key commercial space and employment.

Caterham Business Hub



Providing essential space to allow businesses to grow

££ 225,000 LGF

500 jobs

Enabling the high street to remain vibrant to attract business

160 enterprises supported

2,937sqm commercial space



Coast to Capital was pleased to support Tandridge District Council in its refurbishment of a large office building, which the Council purchased, deliberately to prevent it being converted into housing under permitted development rights. The Council had the vision and ambition to ensure that it secured through purchase, the future of Quadrant House in Caterham Valley to ensure that it could remain and also become a hub for scaling businesses to grow. Coast to Capital's funding will go toward the refurbishment of the building.

Maintaining high quality business space in Caterham is extremely important to also stop the decline of the street. In fact the building purchased by the Council has a number of retail units at ground floor level. Tandridge are keen to ensure that Caterham high street remains relevant and vibrant, through ensuring active frontages that retain retail can thrive from the additional day time footfall. The creation of modern and flexible business space is a critical ingredient for Caterham in order to ensure that it continues to thrive and maintain its status as one of the largest retail centres in East Surrey.

This project and the refurbishment works will help create or safeguard jobs and also support local businesses and enterprises.



Coast to Capital

Croydon Creative Campus



Creating an opportunity to live, work and learn together

££ 803,727 LGF

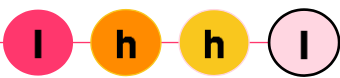
156 jobs

Providing benefits to local employers and residents

1,045 new learners

4,016sqm learning space

98 enterprises supported



For many years Croydon has sought to establish a higher education presence in Croydon to provide a higher level skills offer to complement the existing further education provision within the Borough. Coast to Capital has invested Local Growth Funding towards this exciting project which involves the establishment of a University in Croydon as an outpost of the London South Bank University. Funding will support the creation of the necessary University physical infrastructure (lecture rooms, student study space, IT facilities etc.) within an existing building owned by Croydon Council.

The enablement of a higher education provision within Croydon will allow a strong collaboration between local employers and the University to allow the offering of degree apprenticeships and higher education vocationally focused offers to students. The emphasis of the curriculum will be focussed on offering HE courses where there is a strong focus on employability and employment readiness.

The new facility will be located within the Town centre with easy access to town centre student accommodation and also accessibility to excellent public transport links.

Pelham Campus



Investing in high quality learning space to fill the skills gap

££ 5 million LGF

1,062 jobs/apprentices

Meeting the demand of local businesses

3,853sqm learning space

130 homes

610 new learners



There is currently well documented skills shortages and gaps required by creative, digital and IT businesses, and for this reason Brighton City Metropolitan College put forward a scheme that will see the redevelopment and creation of new facilities on the campus. With Local Growth Funding contribution from Coast to Capital, the project will look to create new state of the art education facilities in digital technology, which have been co-designed in partnership with industry to ensure that course provision and skills development meets the needs of employers. This facility is unique in this respect in that it is specifically a response to the skills needs of industry companies and thus the course provision has therefore been specifically geared to respond to employer market needs.

The site redevelopment will include the construction of the new teaching facilities on the site of the current car park adjacent to the main college campus in central Brighton. The architectural design will better utilise the whole site and enhance the education provision and course offering in digital technologies whilst creating/safeguarding jobs, and upskilling new learners/apprentices. In addition the College will be disposing of surplus land to make way for housing units in the heart of Brighton.



HM Government

Surrey Transport Schemes



Improving connectivity and sustainable transport within Surrey

££ 20.3 million LGF

14.4km road refurbishment



Enhanced flood resilience and reduced journey times

I m

Coast to Capital believes that it is critical to invest in transport infrastructure to maintain resilience of transport infrastructure, create sustainable transport opportunities and to also ease congestion. For this reason, Coast to Capital have awarded Local Growth funding to a number of projects within the Surrey roads package that covers key road arteries in Surrey.

Each of the schemes listed below delivers a variety of specific benefits; some focus solely on transport resilience and in particular alleviate persistent flooding, while others reduce congestion, improve journey times through road network modifications, and some focus on delivering better walking and cycling experiences.

Projects: A22, A24, A217, Epsom Plan E, Wider Network Benefits, A23

Without the LGF investment in these schemes, these essential roads within Surrey would continue to experience significant adverse impacts as a result of underinvestment, with delay's to business journey times and productivity reduction.

Sustainable Transport Packages



Improving access and positively impacting businesses and visitors

££ 6.27 million LGF



7 jobs

4.5km of cycle paths



Reducing congestion and enhancing connectivity.

m h m

There is a requirement for sustainable transport options across Coast to Capital, not only to support the environment and reduce carbon emissions but also to improve the health of the population and create accessible routes for all. For this reason Local Growth Funding was awarded to 4 Sustainable Transport projects in Worthing, Dorking, Redhill and the South Downs National Park.

Worthing have made improvements to public realm area that can now be utilised for markets and events as well as provide residents, the workforce and visitors with a pleasant place to visit. Dorking completed works that would improve way finding and accessibility for Railway and Bus users. This included new signage and Real Time Passenger Information units at bus stops as well as improvements to cycle and foot paths.

Redhill made improvements to existing cycle ways and infrastructure that resulted in bus priority on roads. This has enabled a more reliable mode of public transport and reduced congestion. The South Downs National Park created new signage and a new cycle path that has contributed to a wider scheme, the NCN2 cycle route, providing continuous cycle routes across the south of England.



Coast to Capital

Claire & James House



Attracting new visitors, workers, & residents to the Riverside Quarter through regeneration.

££ 1.62 million LGF

90 jobs

Enhancing public realm and the overall appearance at a key location within Leatherhead.

3150sqm commercial space

35 homes



Claire House and James House are both 1970's built office buildings located at a key entrance point to Leatherhead town centre. The office buildings have, over the years fallen into disrepair and are now tired looking and require a huge amount of work to bring them back into use. Mole Valley District Council however didn't want to just refurbish the two outdated buildings, and instead will demolish both buildings and replace them with top of the range new homes in a new building that will enhance the look of the area.

Coast to Capital awarded Local Growth Funding to this project which will result in 35 new homes, 9 of which will be affordable, 54 car parking spaces, 187sqm of commercial space and 2.5 new jobs. This in turn will open up existing family homes to the next generation and provide the essential starting point for those first time buyers looking for a home that is easily accessible to the local Railway Station.



In addition, the scheme forms part of the wider Transform Leatherhead Master plan and will include much needed improvement work to the Town Centre in the way of connectivity, jobs, commercial provision and public realm. The Claire & James House development is a key part of this plan and will contribute to the desired look and feel of the area by creating a stand out gateway to the Town.

Transform Leatherhead



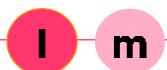
Enhancing public realm to create a pleasant place for visitors & the local community

££ 262,500 LGF

125 jobs

Reducing journey times whilst improving health and safety.

712sqm commercial space



As above, the Transform Leatherhead Masterplan comprises of a number of key projects, and Coast to Capital has also invested Local Growth Funding into the Transform Leatherhead project, to enable substantial works needed to bring public realm forward, and help improve Town Centre appeal.

This project has seen the refurbishment commercial floor space, improved public realm to provide a space that is safe and inviting, and in turn has support businesses, and created new jobs.

Since project completion, Leatherhead town centre has seen an increase in footfall from local residents, employees and visitors, and through the creation of a useable and pleasant place to visit it has helped to drive a sense of community for all.



HM Government

Coast to Capital

Horley Town Centre



Improving access and creating more capacity

££ 229,600 LGF

750spm length of footway improved



Reducing congestion and enhancing connectivity.

5 Cycle Racks

263 Parking spaces benefiting from modern payment methods

I m

Delivering Change for Horley is a suite of projects by Reigate and Banstead Borough Council (RBBC) that aim to deliver practical solutions to help address challenges that Horley has experienced in relation to changes in the retail sector and to local growth pressures. The programme comprises three related components.

Component 1: Improve pedestrian and national cycle route into the town

The poor quality of the pedestrian environment and public realm, and particularly the underpass connecting the High Street and Station Approach. Component 1 will deliver complementary improvements to the underpass (which forms part of national cycle route 21 and is a key pedestrian/cycle link into the town), and along the High Street (which is a key shopping location in the town), building on the successful implementation of public realm improvements in the pedestrian precinct at the western end of the High Street.

Component 2: Install pay on exit parking in town centre car parks. Component 2 will replace existing pay and display from the most frequently used Council-owned town centre car parks, namely Central Car Park and Victoria Road Car Park, with Pay on Exit parking or an alternative modern payment method, to encourage increased visits and lengths of stay.

Component 3: Bring forward development of the High Street car park site: options & feasibility study. Component 3 will enable the Council to progress its plans for a high quality mixed use scheme, which would include an enhanced choice of homes for local people and commercial space which (dependent on demand) might include small business units or space for leisure and or big box retail.

Worthing Public Realm



Enhancing public realm to create a pleasant place for visitors & the local community

££ 697,000 LGF



1,000 Jobs



Enhancing public realm and the overall appearance.

34,000sqm commercial floorspace

2,250sqm area of site reclaimed

0.15km Resurfacing of road Length

I m

The Worthing Public Realm Improvement programme provides a significant opportunity to revitalise the public spaces through a people-centred design approach.

The Portland Road scheme is being led by WBC and supported by WSCC through an agreement of collaboration. The Portland Road scheme (and schemes thereafter) have a number of social and economic benefits:

- Establishing new destinations and arrival zones
- Alignment and enhancement of routes to create town centre circuits
- Ability to design inclusive and welcoming spaces
- Improves and enhances sustainable travel options
- Responds to key stakeholders through direct consultation of social and economic benefits:

Work has already been undertaken on Portland Road, including a concept design and technical studies. This design has been informed by the Public Realm Board, town centre stakeholders, as well as the affected businesses in Portland Road.

LGF monies will be spent during 20/21 in the support of project management and design fees, surveys, statutory diversions and during stage 1 of a two stage procurement process.



HM Government

Coast to Capital

Unlocking Marketfield Way



Enhancing public realm to create a pleasant place for visitors & the local community

££ 984,000 LGF

7.141 sqm commercial floor space unlocked

150 Housing Units

0.59 ha area of site reclaimed

Enhancing public realm and the overall appearance.

4 utilities diverted/installed

I m

This project will see the Council bring forward a flagship new landmark development in the town centre – Marketfield Way, which will be a ‘game changer’ for Redhill.

MFW represents a significant opportunity to bring about the comprehensive redevelopment of a large and underutilised prominent town centre site. The MFW scheme which has reserved matters planning consent will provide 150 new residential flats, a multi-screen cinema, high quality new ground and first floor commercial floor space, on site car parking and major public realm improvements.

LEP funding would contribute funding towards the enabling works that are required to unlock the site, ready for a start on site in 2020.

Specifically, LEP funding would contribute to key enabling works, which includes but not be limited to:

- Section 278 highway works to provide an alternative means of access to the site and relocate crossing facilities;
- The relocation and re-provision of essential statutory services and the supply of additional network capacity;
- The demolition of properties fronting the High Street;
- Drainage and flood attenuation.
- Excavation and groundworks; and site compound establishment.

Eastside South



Driving local business scale up through quality space

££ 1.6 million LGF

45 enterprises supported

155 jobs

7,733sqm commercial space

Providing benefits to local businesses and residents

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Enterprise Zones were set up by Government in 2015 to drive local growth by offering business incentives such as business rate relief and simplified planning for new space. One such Enterprise Zone is in Newhaven which is the location of the Eastside South project. Coast to Capital awarded the Eastside South project with Local Growth Funding to deliver much needed commercial space in the form of light warehousing units and the associated jobs.

The Eastside South site had remained unused for 30 years having no interested parties considering development. The Local Growth Fund award was able to unlock this space and the project has now developed almost 2.26ha of land, with key commercial space being built/ or near. Some businesses have taken an entire unit and have been able to scale up as a result of the Enterprise Zone incentives. Other smaller businesses are able to take on smaller areas of a unit which are fitted out on their behalf with internal walls and mezzanine floors where required. Irrespective of the size or type of business, due to the Enterprise Zone incentives, they each benefit from affordable rent and business rate relief, strong transport links, and local communities with a high talent pool of workforce & entrepreneurs.



Coast to Capital

Adur Civic Centre



Retaining key businesses & enabling growth through quality space

£1.71 million LGF

300 jobs

Helping to create a gateway into the town

3,310sqm commercial space

172 homes



In 2008 Worthing and Adur District Councils merged, which led to greater collaboration and shared services and as a result all staff moved to Worthing Town Hall. This meant that the Adur Civic Centre which had been used as a civic building with committee rooms was no longer required and was not considered to be viable to convert the existing building to commercial office use. As such the premises laid vacant pending development proposals coming forward.

Coast to Capital awarded Local Growth Funding to help demolish the existing building to enable an excellent redevelopment opportunity which would encourage existing and rapidly growing businesses to remain in the area. Focus group were looking for a new premises following exponential growth, and took the opportunity to lease the new office building which would be developed at the old Adur car park. This enabled the retention of a key large and growing local employer, whilst also de-risking the Council and LGF investment.

Phase 1 of the Adur Civic Centre project completed in March 2019 and has seen Focus Group moving into the new building, along with over 300 employers who use the local facilities, shops, cafes and in turn bringing additional spend and vitality into

This project has stated to create a gateway into the town, with Phase 2 of the project helping the continuation of investment along the Western Harbor Arm, and creating a thriving and vibrant growth hub for the region alongside homes and commercial space



Coast to Capital

Shoreham Flood Defences



Protecting residents and businesses through quality infrastructure

££ 9.5 million LGF

👛 4,570 jobs protected

🏢 Safeguarding the town and enabling growth

2,358 properties protected

48,000sqm protected commercial space

2.5km new cycle way

l h m

The River Adur is a 32 mile long waterway that was used as a trade route since Roman times, starting from Shoreham and travelling as far as Steyning. Nowadays the river is still used for cargo transport as well as supporting wildlife and tourism due to it flowing through areas of outstanding natural beauty. When extreme weather has hit the southern coast, the River Adur rises to levels that have caused damage to properties, businesses and infrastructure. It is for this reason that Coast to Capital has invested Local Growth Funding towards two Shoreham Flood defence schemes; Adur Tidal Walls, and Western Harbour Arms.

Both projects will prevent both a downstream flow and backflow from the sea, flooding incident, which would have devastating effects on the town, with the works protecting Shoreham harbour and airport and unlock an area identified for regeneration with the purpose of building new houses, business space and retail. Additionally, these works will not only improve economic value, but will increase business interest, protect and enhance job creation, and protect existing housing/business space from flooding. The Adur Tidal Walls scheme has complete, with an official opening that took place in 2019. Construction on the Western Harbour Arms project is currently underway, with benefits being realised in 2020.



Newhaven Flood Defences



Protecting residents and businesses through quality flood resilience

££ 1.5 million LGF

👛 1,460 jobs protected

🏢 Safeguarding the town and enabling growth

98,241sqm commercial space protected

494 homes protected

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Located on the coast between Seaford and Peacehaven, Newhaven has previously been affected by extreme weather that has caused flooding to homes, businesses and infrastructure including railway lines. The current flood risks effect potential for business growth in the area and therefore job opportunities.

The Newhaven Flood Defense scheme was conceived on the back of the national flood survey which identified Newhaven at high risk of flooding without intervention, and will see the 20 year flood protection benefiting businesses and homes in and around the town of Newhaven. Coast to Capital invested Local Growth Funding towards the construction, as this scheme entailed major engineering with logistical challenges involving construction work around operational facilities and also in the deep water port area. In addition the environmental mitigation measures were of the highest order, with the Environment Agency going to significant lengths to ensure that environmental conservation was a high priority throughout the project.

The project will prevent both a downstream flow and backflow from the sea, flooding incident, which would have devastating effects on the town, and will ensure the protection of property and life in a town of significant economic potential within the region and also being an international destination with Enterprise Zone status.



HM Government

Coast to Capital

Charleston Trust



Enhancing the tourism offer through high quality flexible space

££ 650,000 LGF

11 jobs

1,715sqm commercial space

Increasing visitor capacity to enable the Trust to continue

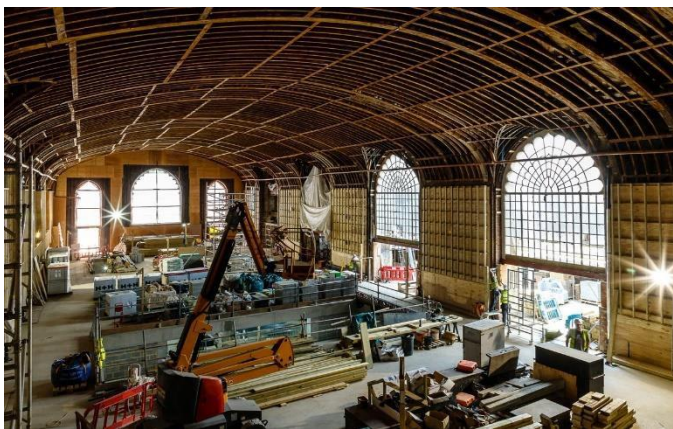


The Charleston Trust is a charity organisation that manages the Charleston, a 17th century farmhouse located around 7 miles from Lewes. The Charleston opened its doors to the public as a small museum in the 1970's. It now hosts a collection of artwork and artefacts of unique cultural and historical significance as well as Small Wonder, a short story festival. Visitor capacity was severely restricted due to facility limitations, and for this reason Coast to Capital invested Local Growth Funding to help expand the site and to refurbish existing buildings to allow for an increased visitor capacity.

Funding has contributed toward the creation of international exhibition gallery and event space at the Charleston Trust's historic facility at Firle, along with a new caf~/events space in the restored barns. These new facilities will significantly enhance tourism to the area with the ability to offer internationally significant art exhibitions, together with revenue generating conference and events opportunities, to complement the existing historic house offer. The facilities will generate additional income for the Trust to continue to ensure that the historic house and gardens are maintained and preserved as a lasting celebration of the Bloomsbury set and the significant contribution that they made to art history. The facilities opened in October 2018, with the new gallery space already seeing several international art exhibitions.



Brighton Royal Pavilion



Restoring important historical buildings & increasing tourism in Brighton

££ 3 million LGF

337 jobs

2,652sqm commercial space

Providing benefits to local residents, businesses and visitors.

52 enterprises supported



The Royal Pavilion Estate is the City of Brighton & Hove's cultural heart and an internationally recognised emblem. This project will see the restoration of the historic Royal Pavilion in Brighton, which will bring back the building to its former original features including the exposed main hall vaulted ceiling. The facility will also incorporate a new state of the art automatic podium seating system, which will allow the main hall to be used in a variety of formats to cater for multiple events.

Coast to Capital invested Local Growth Funding towards the wholesale renovation of the Corn Exchange building, and other renovations to include; the creation of new gallery spaces, a caf~ and support facilities. The renovation work has been carefully planned to ensure that the original features of the building are preserved, in particular the main architecture of the main hall, including the original internal panelling from the original purpose of the building as a riding arena. These state of the art facilities and event spaces will not only preserve the important historical buildings but will increase visitor numbers into the City and therefore increasing tourism.



HM Government

Burgess Hill Place and Connectivity Programme



Creating a better place to live, work and visit.

££ 10.9 million LGF

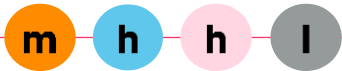
3,184 jobs

Providing benefits to local businesses and residents

53km cycle ways/ footpaths

167,000sqm commercial space

7,525 homes



The Town of Burgess Hill is fast growing with planned housing developments due to build a significant number homes and new commercial space. The desire for the future of Burgess Hill would be for residents to be able to work locally and therefore avoid the need to travel by car. This will reduce CO2 emissions caused by car travel and improve the health and wellbeing of those people who become more active in their daily life by walking or cycling to work.

For this reason, Coast to Capital have invested Local Growth Funding to this project to improve the connectivity within the Town and allow for this vision to become reality. This will help the construction and refurbishment of cycle and foot paths to give residents a viable route to new and existing commercial space as well as the town centre. The route will feature as part of a network of pathways that surround the entirety of Burgess Hill and form links to nearby Haywards Heath and Hassocks. In addition, the project will create more accessible routes to the local railway stations for those choosing this form of sustainable transport.

Goddards Green



Unlocking housing in Burgess Hill through enhanced infrastructure

££ 4 million LGF

256 homes

Reducing odour levels & benefitting local residents



The Goddards Green waste water treatment site is located just off the A2300 and in proximity to the town of Burgess Hill. The site treats waste water to remove all harmful chemicals and ensures that it is of high enough quality to be returned to nature without causing damage to the environment or to wildlife. Despite the quality of the site and the water produced there is currently an odour issue for the surrounding land.

Coast to Capital awarded Local Growth Funds to this project to support the sites upgrade of facilities which will improve this issue and therefore reduce complaints from existing nearby residents. This is vital at this time because the new Northern Arc development is coming forward to build new homes, commercial space and new jobs within proximity to the waste water treatment site.

Without funding, 256 homes will not receive planning permission as the odour levels are required to be reduced and this project is set to achieve this and make improvements that will cause positive impacts to the environment via less impactful transport requirements and a better quality fertiliser that can be used on land and a more sustainably run site.

Coast to Capital

Haywards Heath College



Providing learning opportunities through high quality space

££ 1.2 million LGF

115 jobs/apprentices

High quality skills provision including A-Levels, T-Levels, and vocational provision.

941 new learners

11,775sqm learning space

190 enterprises receiving support

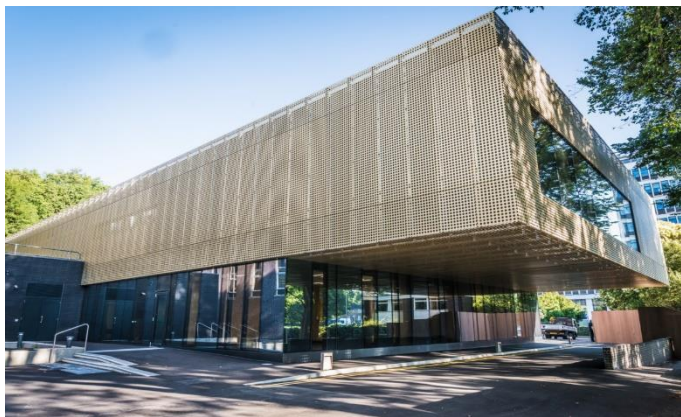


Haywards Heath College has been closed since 2017 due to a declining profile for high quality provision which in turn led to declining roll numbers and long standing financial and quality challenges. The closure has resulted in students travelling to alternative locations to study, and with the large number of housing coming forward for Mid Sussex it is important that there is a high quality skills provision to meet this demand.

For this reason, Chichester College group are re-opening the college in September 2020, to provide high quality post 16 education to residents of Mid Sussex and the surrounding areas. The project has been awarded Local Growth Funding to help equip and refurbish the site in order to deliver high quality teaching and learning spaces to meet the student's needs.

The College's focus will be on providing high quality, demand-led post 16 education. A-levels and vocational provision including T-levels will be the core offer but Haywards Heath College will also develop specialisms to attract learners from across the Wider Gatwick Diamond and Coast to Capital area. The college will also look to deliver training to meet community and business.

Advanced Engineering Centre



Dedicated engineering training facilities to meet employment demand

££ 7 million LGF

100 engineering graduates

3,600sqm learning space

Creating strong links between Business and University.



Brighton University and local business Ricardo, used to share facilities for engineering research, innovation and training. The scope for growth was very limited, and as the region has a high concentration of higher value advanced engineering companies in the vicinity, Local Growth Funding was awarded towards the construction of a new Advanced Engineering Centre which will allow an advance in important research and the high demand for specialist engineers.

The new building has allowed for the expansion and enhancement of the partnership between Ricardo and the University of Brighton in the design and development of novel low carbon internal combustion engines. It has also provided a dedicated joint facility where University staff can work alongside Ricardo engineers to undertake fundamental research to assist with the design of the next generation of internal combustion engines. This meets both the strategic priorities of the UK Automotive Council and supports the training of the next generation of automotive design engineers

The building was officially opened in April 2018 and is operating very successfully and has been valuable in attracting students to the university and engineering courses. It will make a considerable future contribution to the training of engineers and allow the continuation and expansion of research activity



HM Government

Coast to Capital

A259



Creating a better place to live, work and visit.

£7.5 million LGF

1,230 homes

Reducing journey times, enhancing safety & increasing connectivity

2km cycle ways

2km new road

95,000sqm commercial space



The A259 road runs along the south coast from Chichester to Eastbourne, passing through the city of Brighton and many coastal towns such as Seaford, Newhaven, Worthing and Littlehampton. The Arun Local Plan recognises that expected development will only increase the current traffic issues. If these traffic problems on the A259 are not addressed, the positive impacts of increased access to new homes and jobs may not be achieved.

For this reason, Local Growth Funds were awarded to this scheme and will contribute towards creating a new dual carriageway to replace the existing single carriageway, and in turn reduce congestion from Worthing to the junction between the A259 and the A284 in Littlehampton. This will also improve journey times and reduce queue lengths at junctions. The improvements in this area will support economic growth and allow the building of new infrastructure that will result in new homes, employment space and jobs.

This project will create new infrastructure including black top carriageway, street lighting columns and signage, along with shared cycle paths.

A284



Encouraging modal shift through sustainable transport

£3 million LGF

700 jobs

Reducing journey times whilst improving health and safety.

630 homes

1.8km new road

13,000sqm commercial space



The A284 is an important north-south link road from the A27 at Crossbush providing access to Littlehampton and to a lesser extent Bognor Regis. Journey times, congestion and accessibility are affected by the Wick level crossing, which causes delays to traffic in both directions and can impact on the junction with the A259. A new bypass is proposed to improve safety and accessibility as well as contributing to regeneration in the Littlehampton and Bognor Regis areas.

Local Growth Funding is contributing, along with developer funding, towards the creation of the northern section of the bypass. The completed bypass will more efficiently connect the A27 with Littlehampton and therefore encourage growth in the area. Journey time will be reduced and the access will create an opportunity to improve the economic growth in the area by creating employment space, jobs and new homes.

In addition, this project will also facilitate the closure of the existing level crossing gate at Wick, which will improve safety and reduce Network Rail's maintenance commitment, and also encourage more people to undertake local trips by foot or bike due to the improved cycling and pedestrian facilities.



HM Government

Coast to Capital

Ricardo



Creating a better place to live, work and visit.

££ 1.5 million LGF

800 jobs

Providing benefits to local businesses and residents

100sqm learning space

10 enterprises supported



Ricardo's is a state of the art facility located next to Shoreham airport. The use of the facility is for the research of and development of low carbon and advanced automotive electronic technologies including hybrid and electric powertrains. This project is to deliver a unique four-wheel drive hybrid powertrain rig to enable the research of the next generation of electric powertrain systems and vehicles, to ensure that this UK Company can attract international research and development contracts for the testing of electric hybrid vehicles.

Ricardo are one of the leading vehicle research organisations and identified that the UK was losing research and development commissions to overseas organisations as a result of not having enough UK capacity to test electric vehicle drive trains. The facility that Coast to Capital has invested Local Growth Funding into will include state of the art facilities to test hybrid and electric vehicle drive trains under all manner of conditions. This will also include the ability to test integrated systems and modern vehicle drive train equipment including regenerative braking.

Ricardo acknowledged that with LEP they would not have the ability to raise enough capital through their own resources to create such a project and that with LEP assistance the new facility will attract significant international trade opportunities from overseas vehicle manufacturers to be able to test drive train equipment and to be able to compete on an international stage for attracting the best technology to the UK to further our carbon reduction strategy.

East Surrey College: Vision for Growth



Enhancing skills provision through high quality learning space

££ 820,000 LGF

535 jobs

Benefitting local businesses & meeting employer demands.

830 new learners

1,490sqm learning space



East Surrey College and John Ruskin College merged on 1st February 2019, and has created greater opportunities for growth. However JRC is failing to currently meet the needs of its communities, and ESC is currently at capacity and has diminishing funding sources. For this reason Coast to Capital has invested Local Growth Funding towards the construction of two projects, one on each campus. The first project is on the East Surrey campus, and will be an investment in a new Advanced Skills Technology Centre for the delivery of advanced and higher technology skills. The second project is investment in a new Technology Skills Centre at the John Ruskin College site.

East Surrey College delivers substantial provision in technology subjects such as; construction, engineering and digital technologies. These courses are from entry to level 6 however, the campus is unable to accommodate increasing, identified demand from employers and from intending students. The current accommodation on the East Surrey campus is inadequate as there is currently no dedicated space for students at higher education levels. At the John Ruskin site there is no provision at all for students to train in construction or engineering skills in the locality and insufficient in the wider area to meet significant employer demands for workers which is a major gap.

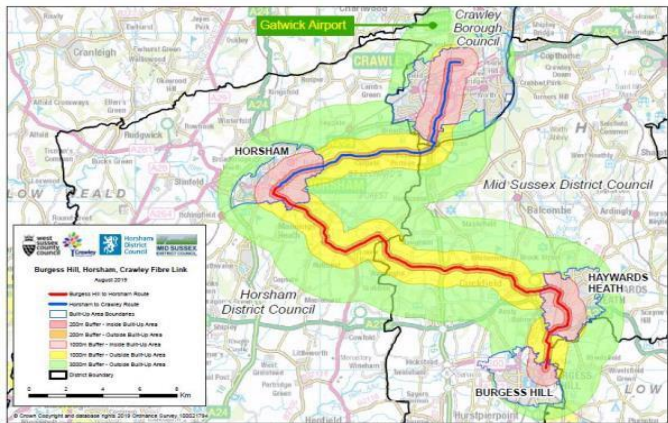
Both projects together will substantially close local skills gaps and will build employer confidence, on-top of employment creation, and new/refurbished learning spaces.



HM Government

Coast to Capital

Converged Fibre Connectivity Programme



Enhancing digital connectivity across the region

££ 2 million LGF

1,312 jobs

Creating opportunities for enhanced digital technology & innovation

8,000 enterprises supported

37,500 homes with broadband



The Coast to Capital area is vast with two cities, numerous towns and a huge amount of natural capital. Remaining joined up via the internet service is seen as a challenge that must be overcome in order to future proof the region and see the growth that is expected of our talent and capabilities. Ensuring a reliable service will create opportunities for businesses to become worldwide competitors and provide the local economy with high quality jobs.

Gigabit-capable, full fibre broadband is the next generation of digital infrastructure and is capable of delivering speeds in excess of 1 Gbps with the use of pure optical fibre. With this technology in place the region could become world renowned for its digital capabilities, new technology and innovation.

For this reason, Coast to Capital have invested Local Growth Funding to this project to support the installation of digital infrastructure to ensure this ambition for the region becomes a reality. Infrastructure will be installed across areas to reach rural as well as urban centres and will result in new & safeguarded jobs, enterprises and entrepreneurs supported and an increase in homes gaining broadband opportunities of at least 30mbps.

Worthing Gigabit Coast



Enhancing connectivity and access to high speed internet

££ 676,500 LGF

3,150 businesses supported

Providing benefits to residents, businesses and visitors



Adur and Worthing Councils are working together to enhance the appeal of the region for residents, visitors and the workforce. To future proof the area, there is a need to retain young people who can contribute to the local economy, build on existing and create new businesses which will provide new jobs and further retain talent for the future. To do this successfully, Internet access and 5G is required to provide fast and reliable connections that will support businesses to grow.

Coast to Capital awarded Local Growth Funding to this project to enable the installation of infrastructure required and the laying of 54km of dark fibre through 83 key sites around Adur and Worthing. This extensive amount of new fibre will support 80 publically available WiFi access points and 3,150 businesses over 10 years.

The availability of fast and reliable internet connections will enable businesses to reach a local and world-wide market in the most effective way. In addition, the fibre will connect existing CCTV infrastructure which will allow for the current stand-alone CCTV units to have their information streamed to a central location that can then be managed more effectively.

Coast to Capital

Fiveways Croydon



Creating a better place to live, work and visit.

££ 3.25 million LGF

2.8km cycle way



Providing benefits to local businesses and residents

1,970sqm public realm improvements

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Fiveways is a road junction along Purley Way in Croydon and within walking distance of Waddon Railway Station. Currently the area suffers congestion leading to increased journey times. With proposed growth plans in place for Croydon, current issues will only be exacerbated if improvement works are not carried out. For this reason, Coast to Capital awarded Local Growth Funding to this project for land acquisition and design.

This project will significantly improve journey times on the major Northern entry point to the Coast to Capital region. The road junction on the A23 London to Brighton Road known as Fiveways Croydon, will be completely re-modelled to improve traffic flow but also to install bus and cycle priority lanes, with improved safer pedestrian crossings. This work will ease a major bottleneck and reduce pollution caused by standing traffic, whilst also improving road access to Croydon town centre and into the Coast to Capital region.

The scheme will also be part of a major piece of infrastructure to allow the continued re-development of Croydon town centre in particular the transformation of the shopping destination by Westfield. The Fiveways junction will smooth traffic flows into the town centre and prioritise bus traffic to incentivise public transport use to access what will be a major shopping destination in the south east, in addition to creating cycle paths improving public space for pedestrians, and improved access to the railway station.

Valley Gardens Phase 1, 2 & 3



A new park for central Brighton for residents, businesses & visitors to enjoy

££ 1.16 million LGF



229 jobs

1.58km road improvements



Improving road safety, air quality, and flood risk management

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The Valley Gardens project is located in Brighton and runs between St Peter's Church and Church Street. The aim of the project is to transform a congested one way system in Brighton, which currently isolates the park and allow it to once again be opened up to easy access to members of the public.

Coast to Capital has invested Local Growth Funding across 3 phases of the scheme, to help improve green space, footpaths and roads. This route connects many residential areas to the city centre and the Brighton lanes. Current structure makes navigating the roads and pathways difficult for all users. Improvements made will see both road network and public realm transformed, with all new paving and traffic flow networks, including the removal of the accident prone roundabout in front of the pier.

These enhancements will allow a more sensible and user friendly route, including dedicated bus lanes travelling in both directions, improved public accessibility and bus priority measures, plus new walking and cycling provision between the park, beach and sea front. Additionally, improvements in this area will enhance visitor and local footfall, making it a prime location for community events and markets.



HM Government

Coast to Capital

Regenerate Oxted



Revitalising the town centre in Oxted

££ 1.01 million LGF

150 jobs

Providing benefits to local businesses and residents

6,220sqm commercial space

110 homes



Oxted is one of the two key towns in the district of Tandridge, located in the east of Surrey. Despite its locational advantages, Oxted faces a number of barriers to growth including both road and rail congestion and availability of land for both residential and commercial development due to significant greenbelt restrictions. For this reason, Coast to Capital awarded Local Growth Funding towards this scheme that mainly comprises two major elements.

Firstly to allow the development of a site within Oxted town centre that comprised a large disused gas holder, that had for years blighted the town centre. The site was unviable without assistance of LGF, and the gasholder site has now been demolished and is ready for development. The second and major part of the project is to reconfigure public car parking, to enable increased public realm and connectivity around the town centre, and also unlock additional housing development.

The public realm scheme forms an integral element of a regeneration strategy for Oxted and Coast to Capital's investment continues our theme of creating prosperous urban centres across our area. The LEP recognises the importance that the Oxted retail economy plays in East Surrey and this investment acknowledges our commitment to ensuring that East Surrey remains a thriving destination for

Connected Croydon



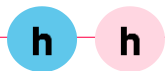
Encouraging modal shift through sustainable transport

££ 2.19 million LGF

4 apprentices

Reducing journey times whilst improving health and safety.

10,839sqm public realm improvements



Connected Croydon was a programme to improve sustainable transport within Croydon town centre. In particular the scheme focussed on improvements to walking and cycling access within the town, with the creation of high quality new cycle lanes and at grade pedestrian crossings to improve connectivity between the office and retails sectors. Coast to Capital awarded Local Growth Funding to contribute to the construction of this project.

Overall the scheme has been acknowledged to have made a significant difference to access across the Wellesley Road, which is a main arterial road that divides Croydon town centre in two. The creation of 'A' grade pedestrian crossings and cycle crossings has also improved town centre safety and sustainable transport journey times, whilst also creating a more attractive environment in which to walk, live, work, socialise, and do business.

Improvement works included public realm improvements, landscaping, de-cluttering, new street furniture, cycle parking and 72 new trees planted.



HM Government

Business Finance



Creating scale up opportunities for local businesses

££ 6.36 million LGF

160 jobs

53 enterprises supported

Providing benefits to local businesses and residents



Many small or medium enterprises and entrepreneurs can struggle to gain the financial backing they need once they have reached a point in their business plans that require growth. This can often lead to a business not progressing as desired or even failing altogether. In order to support more local businesses to survive and grow, grants being made a viable option gives another option to businesses.

Local Growth Funds were awarded to the Business Finance project to offer grants that would progress businesses to grow within the economy and support local jobs. In addition to the grants, the Business Finance project supports all applicants with independent business planning advice and with the writing of their business case for submission. Even where a business is unsuccessful as an applicant, the programme offers support on an advisory basis.

Coast to Capital took over the management of the Business Finance project and launched the Growth Grant Programme which is designed to stimulate capital investment to help businesses introduce innovation and improve productivity, with funding awards between £40k and £170k.

Bognor Regis Digital Creative Hub



Transforming empty spaces into flexible collaborative workspace

££ 500,000 LGF

362sqm commercial space

425 jobs

4,123 enterprises supported

Events space, meeting rooms & ultrafast fibre for creative & digital businesses



The Town of Bognor Regis is in need of new commercial space for small businesses, start-ups and entrepreneurs to grow. With the local University producing more graduates each year it is important to provide business space in order for high quality jobs to be available which will in turn retain local talent to the area. The repurposing of existing and empty buildings will produce what is needed without the need for new buildings and increased foot print of commercial spaces. This both supports business and a sustainable environment.

Coast to Capital awarded Local Growth Funds to the Bognor Regis Creative Digital Hub project, which will refurbish and fit out an existing Grade II listed space located in the Bognor Regis Railway Station. This space has remained empty for some time and as a result of this project, will be transformed into a dedicated space for local businesses to work and collaborate.

In addition to office space there will be an area that can be used for events and exhibitions so that businesses can promote and market products to investors and consumers. Being located at the Railway Station entrance provides an excellent sustainable transport option for the users and access for those that need to travel from elsewhere. The project will be a catalyst for the future developments of the surrounding public realm area.

Springman House



Unlocking significant regeneration through service relocation

££ 2 million LGF

🏠 416 homes

13,000sqm commercial space

🏢 Providing benefits to local businesses and residents



Springman House is located on North Street in Lewes, outside the North Street Quarter regeneration area. The site comprises a mid to late 20th Century office building, which was most recently used as a National Health Service (NHS) administration building. The aim of this project was to purchase the freehold of Springman House from NHS/SECamb and build a new Lewes Community Fire Station on the site. Lewes District Council were awarded Local Growth Funding and successfully purchased the site in the 16/17 financial year.

Following the purchase of the site by Lewes District Council, plans are ongoing to relocate the community fire station from its existing site at the North Street Quarter to a new 'blue light' hub at Springman. This will unlock a £150million North Street Quarter regeneration that will develop a major strategic mixed use with housing, commercial and leisure spaces.

This development will also include other significant regeneration benefits such as a new modern health centre, construction jobs, importance flood defence works, and a public square that can host contemporary restaurants and a riverside promenade.

Railway Quay



Helping to drive the success of the Enterprise Zone in Newhaven

££ 1.5 million LGF

2,624sqm hotel

💼 204 jobs/apprentices

3,345sqm commercial space

🏢 Providing benefits to local residents and businesses

16 enterprises supported



A Local Growth Funding award was made to Lewes District Council for the acquisition of the Railway Quay site in Newhaven which is the most prominent site within the Newhaven Enterprise Zone. Before the purchase of the site it was in private ownership for a number of decades and didn't come forward for development due to viability issues and site constraints. An opportunity arose for the site to go into public ownership which is when Lewes District Council got involved.

There were a number of challenges on the site that the Local Growth Funding helped to mitigate, such as; the requirement to relocate utilities cables that run across the site, as well as develop around a major cable that cannot be relocated, responsibility for ongoing maintenance of the river wall to the western edge of the site, as well as historical maintenance that has not been completed, access constraints created by the adjoining entrance to the Ferry Terminal and existing road capacities and the potential loss of developable area due to the Newhaven Flood Alleviation Scheme being implemented by the Environment Agency.

These challenges restricted development viability therefore the LGF investment to purchase the site was key. Given the prominence of Railway Quay, a successful commercial-led development will set a benchmark for Newhaven's fortunes over the next twenty-five years. It will also generate an uplift in the business rates from the existing baseline.

Coast to Capital

Shoreham Port



Safeguarding essential business space & employment

££ 1.1 million LGF

190 jobs

Providing local and affordable office space.

40 enterprises supported

1,866sqm commercial space



Maritime House is an existing office building in Shoreham Port which is home to many SME's and entrepreneurs. The building has become tired over the years and the owners applied for permitted development to convert the space into housing. As Shoreham Port is one of the largest cargo handling Trust ports on the South Coast, and that office space is in high demand in this area it was important to the Shoreham Port Authority that this did not happen, to ensure the port remains as a thriving businesses area.

For this reason, Local Growth Funding was awarded to help purchase the site in order to retain important commercial space and support local businesses, therefore driving economic growth. The Shoreham Port Authority have match funded this contribution and have refurbished the space to encourage existing and future tenants to use the space in Shoreham. In addition to this, the project will also create new commercial space adjacent to the existing Maritime House which will further support new enterprises and new and safeguarded jobs.

The centre is now at capacity and is home to a vibrant mix of companies, some of whom have been based in the building for many years.

Plumpton College



Enhancing learning space to increase land based skills

££ 2.29 million LGF

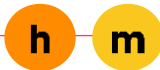
347 jobs/apprentices

Increasing the capacity & quality of the College space, benefitting students & staff.

250 enterprises supported

2,240sqm learning space

278 new learners



Plumpton is a specialised training and education centre for students that want to gain skills and experience in land based industries such as countryside management, animal management, agriculture, blacksmithing & metal work, food skills and sport. Plumpton is set on 800 hectares and is one of 5 sites run by the college. Located 12 miles north of Brighton, Plumpton College has an extensive reach of students across Sussex via its bus service.

To further extend the colleges provision and to provide the region with the skill set required for future agricultural and land management industries the college want to extend learning space increasing capacity of the college. Local Growth Funds were awarded to this project to create new and refurbish and reconfigure existing learning space, with matched funding being use to enhance and fit out spaces with relevant technology and equipment to benefit learners. This project has supported existing and new learners, staff and enterprises.

In addition to creating/safeguarding jobs, rationalising learning space, whilst supporting enterprises, learners and apprentices. It has also enabled the College to see a reduction in flooding through the refurbishment works.



Coast to Capital

Littlehampton Public Realm



Creating a better place to live, work and visit.

£564,274 LGF

10,650 public realm regeneration

1,166 jobs

10 new learners

Increasing visitor footfall & reducing anti-social behavior



The project is to improve the public realm in Littlehampton town centre from the currently dated and poorly laid out car-dominant environment to a modern high-quality intuitively-navigable, pedestrian-friendly series of linked and co-ordinated public spaces that lead people seamlessly between town, seafront and riverside. The scheme will also deliver WIFI access points that will support future digital technologies. Coast to Capital awarded Local Growth Funding to this project, with the aims of economic regeneration and future resilience in Arun.

Funding will help deliver the public realm improvements that in turn will create a more vibrant sustainable, successful, resilient urban centre, a place that people want to live, work and visit. It will be pedestrian-led with clear links to sustainable transport bus and train hubs. There will be intuitive routes to the natural assets of the River Arun and seafront. It will be the economic service centre for existing and new homes.

In addition, the works will attract new businesses, bringing new jobs to operate in a busy town centre with attractive public/events spaces. There will be improvements to the railway station, enhanced security/CCTV to reduce anti-social behaviour, and there will be an increase in footfall and engaging young people in positive activity.

Skills Capital



Encouraging modal shift through sustainable transport

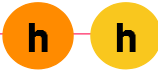
£13.03 million LGF

868 new learners

462 apprentices

3,766sqm learning space

Reducing journey times whilst improving health and safety.



Coast to Capital awarded Local Growth Funding towards Skills Capital projects across 4 Colleges in the region; Chichester College, City College Brighton & Hove (now known as Brighton MET), Central Sussex College (now known as Crawley College) and Nescot. All of these colleges were in need of refurbishment works and additional space for growing needs.

A new Trades Centre and an Advanced Technology Centre have been created in Brighton and Crawley resulting in 3,107.9sqm of new learning space. These new builds can now provide existing and future students with purpose built and industry standard learning facilities in trades

Specialist training in industry areas is vital for students to become work ready and support the next generation of workforce and businesses. These works not only support students coming

Both Chichester College and Nescot College were able to refurbish and modernise facilities used to teach industry courses in Catering & Hospitality. Additionally, Nescot College upgraded their Automotive Engineering Skills Apprenticeship Centre. Works have been extensive over the 4 colleges and have resulted in refurbished learning space, new learners, and additional apprenticeships.



HM Government

Coast to Capital

SINC



Encouraging business collaboration and innovation.

££ 140,000 LGF

78 jobs

Providing benefits to local businesses and residents

300sqm commercial space

208 enterprises supported



The Sussex Innovation Centre is located on the Falmer site of the University of Brighton. The purpose of this Centre is to support start-ups, scale-ups and corporate innovation projects in the region with affordable office space, mentoring and general business support. On average 85% of business that utilise these facilities become sustainable and 1 in 6 grow to achieve a turnover in the millions

Local Growth Funds were awarded to this project, and has resulted in the refurbishment and fit out of key employment space which has contributed to supporting 208 enterprises alongside job creation.

In comparison to some alternative serviced office space, the Sussex Innovation Centre offers access to professional networks, space for collaboration, innovation and demonstration or exhibition. This type of space has far reaching benefits in the way that it supports the creation of new jobs, encourages new talent and exciting new technology to come forward. More space like this can provide the new generations with the opportunity to create innovative new technologies and secure their own futures in the job market.

Feasibility Studies



Enabling project understanding and helping projects secure investment.

££ 170,000 LGF

Coast to Capital have supported 3 very different feasibility projects with Local Growth Funding. All of these projects are now complete with the benefits of feasibility now realised. Coast to Capital recognise that the feasibility part of a project is of vital importance to gain a thorough understanding of a projects needs and enough information to gain confidence from investors and planning departments to progress projects that would otherwise be left and forgotten.

The South Downs National Park Authority (SDNPA) was awarded £75,000 of LGF for feasibility works which would result in a new 6km cycle and foot path. This pathway will extend the existing Centurion Way and will link West Dean to Midhurst. The feasibility included ecological, habitat and topography surveys. The quality of surveys conducted have been invaluable to the planning process and potential savings that can now be made. The project will result in more accessible pathways and encourage local residents and visitors to the area to experience the beautiful South Downs National Park.

The Arundel Lido project was awarded £25,000 of LGF for their feasibility works. As the only remaining lido in West Sussex there is a desire to enhance the space and reduce current opening restrictions throughout the year. Architect designs and detailed investigations were conducted as a result of funding made available and has now led to planning permission being granted. The new facilities will support the local community through an enhanced swimming provision that remains open for at least 2 months more of the year, a gym, a multi-purpose hall, heated indoor changing facilities and an indoor caf~.

The Regenerate Oxted feasibility project was awarded £70,000 of LGF to contribute to feasibility works on a regeneration project that would include an unused gas holder site and public realm and connectivity. This in turn has led to further LGF investment as previously listed above.



HM Government

Coast to Capital

Learning Facilities Fund



Providing essential upgrades to enhance the learning environment

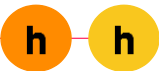
£1.63 million LGF

3,022 new learners

111 apprentices

10,741 sqm learning space

Improving key college spaces to benefit students



The Learning Facilities Fund was intended to provide essential capital funds to higher education institutes for the purpose of upgrading, refurbishing and creating new and better learning environments for students and staff alike.

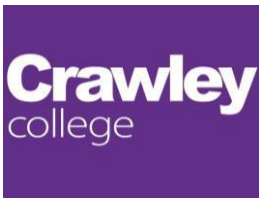
Coast to Capital awarded Local Growth Funds to projects across 10 different colleges in the region. Each college had unique needs that required the boost of capital funding to allow improvement works to take place.

The projects looked at bringing back into use, areas that had been neglected and inaccessible. A total of 982sqm of space has been rationalised to make best use of existing buildings, along with 9,759sqm of existing learning space being refurbished to include class rooms, corridors and shared spaces.

These improvements created brighter and modern spaces that were equipped for use by industry specific courses and apprenticeships. Through funding, the Colleges have seen an enhanced learning experience which has improved the behavior and productivity of 3,022 students that have benefitted from the work and 111 new apprentices that have been able to access new programmes.

All works have contributed to supporting new skills and the next generation of workforce to learn about new technologies and industries and have resulted in a 14% reduction of category C & D facilities and a 6.37% reduction of category E facilities.

Colleges in receipt of the Learning Facilities Fund through Coast to Capital included Central Sussex College (now known as Crawley College), Chichester College, City College Brighton and Hove (now known as Brighton Met), Croydon College, East Surrey College, Nescot, Northbrook College, Plumpton College, Sussex Downs College (now known as East Sussex College) and Worthing College.



Croydon College



HM Government

Annex C: Getting Building Fund Schedule

Project Name	Delivery Body	Total GBF	20/21 Forecast	21/22 Forecast
Crawley Fusion Centre <i>*Awaiting final approval</i>	Crawley Borough Council	£8,650,000.00	£0.00	£8,650,000.00
Research and Innovation Fibre Ring	Brighton & Hove City Council	£1,266,089.00	£108,829.00	£1,157,260.00
Hydrogen Engine Development Facility	Ricardo	£240,000.00	£240,000.00	£0.00
Boosting capacity for horticultural skills	Plumpton College	£169,800.00	£135,430.00	£34,370.00
Digital Sussex - Rural Connectivity Programme - Digital Spine & Brighton Link Combined Scheme	Mid Sussex District Council	£3,181,890.00	£426,000.00	£2,755,890.00
Marketfield Way	Reigate and Banstead District Council	£1,200,000.00	£0.00	£1,200,000.00
The new Horsham Enterprise park digital link	West Sussex County Council	£120,000.00	£77,214.00	£42,786.00
Plas St Maur & Esplanade public realm works	Arun District Council	£1,200,000.00	£0.00	£1,200,000.00
Establishment of the School of Nursing & Allied Health	University of Chichester	£1,200,000.00	£95,652.00	£1,104,348.00
Mole Valley District Council Off-Street EV Charging Points	Mole Valley District Council	£115,000.00	£50,000.00	£65,000.00
A22 Cycle Lane Upgrades <i>*Awaiting final approval</i>	Tandridge District Council	£500,000.00		£500,000.00
St James Industrial Estate - Chichester	Chichester District Council	£1,183,017.00	£83,235.00	£1,099,782.00

